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Tennessee Department of Correction

Fiscal Year 1987-88

Annual Report

Ned McWherter, Governor
Stephen Norris, Commissioner

DEPARTMENT OF CORRECTION
4TH FLOOR, RACHEL JACKSON BUILDING • NASHVILLE, TENNESSEE 37219

STEPHEN H. NORRIS
COMMISSIONER

November 23, 1988

The Honorable Ned McWherter
Governor
State of Tennessee
and
The General Assembly
State of Tennessee

Ladies and Gentlemen:

This will be my last Annual Report for the Department of Correction. I will be leaving state service on November 30, 1988. It was not an easy decision. It was a decision that was made more difficult as I reflected on the past three years with the department. I want to personally thank the people in the department for their loyalty, hard work and support. Together, we have made a difference in the Tennessee Department of Correction.

Fiscal year 1987-88 was an example of that progress. During the year construction was begun on two new high security prisons, the department was substantially reorganized for greater efficiency and a new juvenile plan was unveiled. The department demonstrated its commitment to professionalism by gaining accreditation for eight additional programs. A total of twelve programs were accredited by the close of the fiscal year.

I am proud of our accomplishments and of the people responsible for achieving them. The people in Correction have proven themselves capable, over the past three years, of managing the department. Given your support, they will continue to progress.

Sincerely,

Stephen H. Norris

SHN: jw

Tennessee Department of Correction

Fiscal Year 1987-88

Annual Report

Prepared by
Planning and Research Section

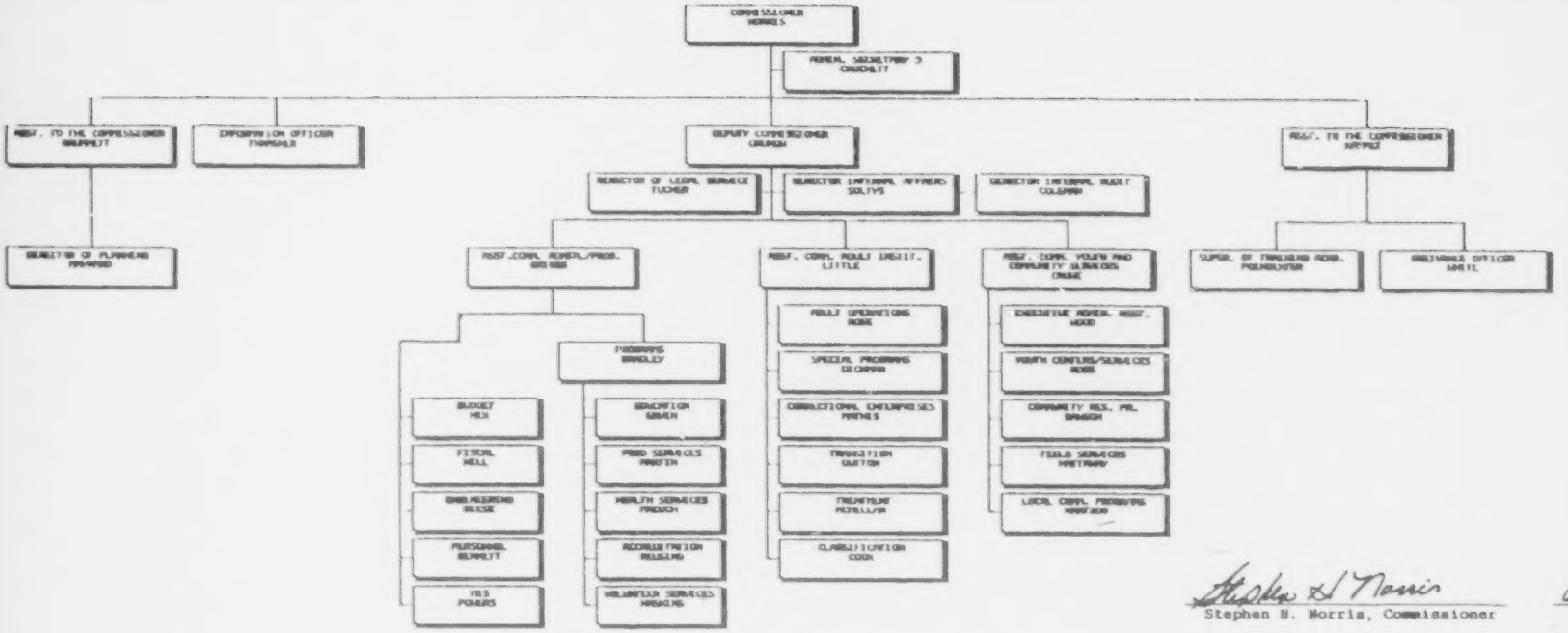
December 1988

Tennessee Department of Correction
Mission Statement

The Tennessee Department of Correction mission is to serve the public by managing offenders according to recognized professional standards

The Department will carry out its mission by:

- Implementing the orders of sentencing courts in a safe and humane manner.
- Receiving and controlling sentenced or committed offenders.
- Employing professional staff.
- Using efficiently and effectively those resources appropriate to the identified needs and risk of individual offenders.
- Providing opportunities and incentives for behavior change in offenders and sanctions and other disincentives for continued criminal behavior.
- Providing adequate opportunities to develop behaviors which will enhance an offender's chance for success upon release from the Department's control.



Stephen H. Morris, Commissioner

Aug. 12, 1988
Date

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Commissioner's Staff

Robert Grunow
Deputy Commissioner

George Brummett
Assistant to the Commissioner

Ghosha Maffei
Assistant to the Commissioner

Jim Thrasher
Information Officer

Grievance Section

The section's purpose is to be a resource to all department employees and to assist in the establishment of consistency of actions. To aid in achieving this purpose, a computer tracking system for grievances and disciplinary actions was fully implemented. This system assists in the establishment of consistency of action by allowing division personnel to better monitor cases and to provide valuable feedback to the field.

During fiscal year 1987-88, there were 109 Level IV grievances filed and 67 employee requests for reviews of written warnings. Additionally, 25 cases not eligible for the grievance process were received and were routed to the appropriate sources for consideration and/or resolution.

DIVISION	TOTAL GRIEVANCES SUBMITTED	DECISION UPHELD	DECISION OVERTURNED	DEEMED NONGRIEVABLE	WRITTEN WARNINGS REVIEWED
Adult Institutions	70	42	15	13	32
Community/ Youth Services	34	20	4	10	32
Administrative Services	5	3	0	2	3
Total	109	65	19	25	67

Grubbs Litigation Summary (1987-88)

In August 1987, and in accordance with the June 1987 order of the Honorable Thomas A. Higgins, Judge of the United States District Court for the Middle District of Tennessee, the Department of Correction submitted to the Special Master a timetable within which to accomplish all of the remedial measures set forth in the State's Comprehensive Correction Plan by June 30, 1992. The department also proposed an internal process for monitoring implementation of the plan and timetable.

In September 1987, the Special Master recommended that the federal court adopt the State's timetable and monitoring process, and commented as follows:

> It is apparent that many significant problems remain to be solved. But the State's recent good-faith efforts to remedy unconstitutional conditions in its prisons have convinced the Special Master that State officials are now determined to bring the correction system into compliance with the orders of this Court and the requirements of the Constitution. The plan and timetables which the parties have proposed

seem reasonable, given the complexity of State government and the enormity of the problems being addressed. Genuine progress has been made; the good-faith, competence and commitment of current State officials hold promise that it will continue.

The Special Master also recommended that the Court accept the State's request to increase the population capacity of the proposed Middle Tennessee maximum security facility from 500 to 608 and that of the West Tennessee maximum security facility from 500 to 640.

In November 1987, Judge Higgins accepted and approved the State's timetable and monitoring process. Judge Higgins also approved the requested population capacity increases at the two proposed maximum security facilities.

Internal Affairs

During the fiscal year, the Internal Affairs was assigned a total of 38 investigative matters. This represented a caseload decrease of 11 from FY 1987 and the same number of assignments as in FY 1986. Of this total, 32 investigations were conducted at adult institutions, 4 at juvenile institutions. A total of 16 different TDOC institutions were involved. Twelve of the investigations were inmate related. Thirteen were staff related and 12 were staff/inmate related. One investigation was identified as other (non-state) inasmuch as it involved students from a Nashville based university firing weapons on TDOC property.

The principal types of investigative matters that were addressed during the fiscal year are identified as follows:

Adult Institutions

1. Staff Misconduct (sexual harassment and emotional involvement with inmates)
2. Property theft and misappropriation
3. Escape (two of five escapes involved hostages)

Juvenile Institutions

1. Staff actions (alleged rape and Klan activity)
2. Student abuse

During the fiscal year, the Internal Affairs Central Office was permanently staffed with a director, a secretary, and three investigators, the latter having the designated rank of lieutenant within the Department of Correction.

A total of 23 institutional personnel were identified as having Internal Affairs assignments and they, together with the central office staff, attended a 40 hour in-service training session at the Correction Academy in Tullahoma. The curriculum content of the school was principally in the areas of "Financial Investigative Techniques" and the principal instructors were representatives of the Criminal Investigation Division of the Internal Revenue Services. Also attending the in-service school were two audit investigators from the office of the comptroller general, as well as the entire TDOC Internal Audit staff.

During the fiscal year, the central office made arrangements for six institutional Internal Affairs officers to attend investigative training classes at the Tennessee Law Enforcement Training Academy. These classes were in the following areas of instruction: criminal investigation, homicide, and narcotic and dangerous drugs.

Internal Audit

During fiscal year 1987-88, Internal Audit expanded the scope of its responsibilities to include program audits. This section is staffed by an assistant director and an administrative analyst, who are responsible for conducting program audits of the eleven adult institutions under the Grubbs lawsuit. Each institution is to reviewed semi-annually to determine its compliance with recommendations made by the court evaluators. The first program audit report issued covered the six month period ending June 30, 1988.

Internal audit completed sixteen financial audits during fiscal year 1987-88, which are categorized as follows:

Adult Institutions	9
Juvenile Institutions	3
Group Homes	2
Probation Offices	2

Additionally, the financial section completed three investigative audits; two at adult institutions and one at a probation office.

Legal Services

During Fiscal Year 1987-88 Legal Services was able to expand its representation of administration and field staff after increasing its staff by one additional attorney and a legal assistant. Now with four full-time attorneys and a legal assisant, the office continues to work with the Attorney General's Office in its defense of the various inmate civil rights lawsuits which have been filed against the department and its individual employees.

Legal Services handled over 120 Civil Service Commission cases in FY 1986-87. The office also worked closely with various divisions within the department on the revision and reformulation of departmental policies. During the past fiscal year, in a combined effort with the Attorney Genral's Office, all current inmate cases were reviewed, updated and logged into the computer, thus enabling the office to have updated information on all inmate cases immediately available should questions arise as to their status.

Strong emphasis was placed on establishing and maintaining communication with employees in the field. As a part of this effort, the department's attorneys participated as instructors and lecturers for several training classes at the Tennessee Correction Academy, in addition to being in direct contact with the institutions throughout the state on a regular basis.

Planning and Research

The Planning and Research Section made significant progress in addressing its objectives in the areas of planning, policy coordination, data analysis, and information dissemination. During FY 87-88, Planning and Research audited 100 percent of all the official policy and procedure binders in the system. The audit insures that departmental managers had a complete and current set of DOC policies and procedures. The section issued an update of the Department's ten year adult inmate population projection. The projections indicated that the Tennessee prison system will house over 11,908 by June 1997. The section also worked closely with the Tennessee Sentencing Commission and the Management Information Section to determine the effects proposed sentencing changes would have on the projected prison population. Initial work was done on a Juvenile Projection Model with the first projections scheduled to be produced by January 1989. The section produced a new publication titled Tennessee Department of Correction Statistical Abstract 1987, and was also responsible for compiling the department's annual report.

Tennessee Correction Academy

The Tennessee Correction Academy has continued its progress toward providing more specialized and intensive training for a growing number of departmental personnel. Nearly 6,000 employees received either pre-service or in-service training at the Academy during FY 1987-88. In order to facilitate the Academy's mission, which is to enhance the quality of the training, new and innovative curriculum and resources have been developed.

The Academy User Board, appointed in 1986 by the commissioner to convene as the Academy's Curriculum Review Committee and to discuss important training issues and make recommendations to the commissioner, met quarterly throughout the year. The Board was instrumental in establishing

an academy dress code and a security staff grooming policy to enhance professionalism within the department. In cooperation with the division of personnel, the Academy became the first institution to provide career advancement information to all employees through the establishment of a career resource center.

The number of in-service training programs increased from 35 to 46 to include locksmithing, sex offender treatment, fiscal training and a host of other specialized programs.

The department's commitment toward professional, individual career development is reflected in the Academy's offering of pre-supervisory training management development, and women in corrections workshop opportunities.

As an additional incentive, personnel in many major job classifications were given elective course opportunities to allow them to further pursue specific job-related interests.

The quality and intensity of pre-service training has been addressed through implementation of job specific skills testing, developing roll call/inspection, the wearing of uniforms for security personnel, physical fitness training, and on-going performance evaluation procedures for new correctional employees.

In order to ensure that academy instructional staff are updated on institutional/field office operations, all Academy instructors served two weeks on-the-job training at various adult/juvenile institutions and probation offices throughout the state.

Administrative and Program Services

Randy Griggs
Assistant Commissioner

Accreditation

During Fiscal Year 1987-88, a total of eight Department of Correction programs became officially accredited by the Commission on Accreditation for Corrections of the American Correctional Association.

In August 1987, the Oak Ridge Group Home for Girls became the first juvenile residential program to be nationally accredited and in January 1988, Southeastern Tennessee State Regional Correctional Facility, Inman Group Home for Girls, Memphis Group for Girls, Elizabethton Group Homes for Girls, Carter County Group Home for Boys, Wayne County Work Camp and the Nashville Community Service Center were all officially accredited. By the end of the fiscal year, twelve Department of Correction programs had been nationally accredited and had demonstrated their compliance with nationally accepted and recognized correctional standards.

During Fiscal Year 1987-88, a total of six additional Department of Correction programs formally entered the accreditation process. These programs included the Carter County Work Camp in July, the Memphis Group Homes for Boys, Morning Star Group Home, Lebanon Group Home for Girls and the Bradley County Group Home for Girls in September, and the Spencer Youth Center in Nashville in June. As required by state law, all juvenile correctional programs administered by the Department of Correction were formally involved in the accreditation process by June 30, 1988, and five juvenile group homes, as well as the Division of Juvenile Probation, were nationally accredited by the end of the fiscal year. By June 30, 1988, twenty-nine Department of Correction programs were formally involved in the accreditation proces.

The Lake County Regional Correctonal Facility in Tiptonville became the department's first program to apply for, and successfully complete, the re-accreditation process. Accreditation is for a three year period only and programs must undergo a review every three years. Lake County was initially accredited in 1985.

Annual inspections were conducted at all Department of Correction programs during Fiscal Year 1987-88 incorporating new monitoring instruments and a new inspection format. Inspections are now conducted to better measure compliance with TDOC policies as well as accreditation standards.

Accreditation staff continued to meet with the Training Academy staff to ensure that the curriculum offered to both pre-service and in-service department employees met the requirements of the accreditation standards.

In addition to the programs formally accredited during Fiscal Year 1987-88, the Middle Tennessee Reception Center in Nashville also had a formal accreditaton audit in June 1988, which was quite positive. The institution was not officially accredited, however, until August 1988.

Education

The Education section accomplished major goals in several areas. Emphasis was placed on juvenile academic and vocational programs, special education and adult educational programs.

A plan to completely revamp the juvenile education program was developed. Each component of this plan was a competency based curriculum. The plan emphasized basic skills instruction in reading, mathematics, life skills and vocational education directed at meeting each student's specific needs. Skills check-off lists were developed to track competency achievement for each subject taught. The drug and alcohol program developed by counseling was coordinated with the education curriculum.

A Special Education Procedure Manual was completed and programs at two adult institutions became fully operable.

Vocational programs were expanded at three adult institutions and additional curricula were revised to incorporate the standards contained in the new Department of Education curriculum frameworks. Equipment specifications, classroom, office and vocational laboratory layouts were provided to the Capital Projects Design Groups for all new construction projects.

Computerized instruction was improved with the addition of new equipment and in-service training for teachers.

Department of Correction teachers continued to increase their participation in the Career Ladder evaluation system with thirteen teachers entering Level I and eight teachers gaining higher level status.

Grants totalling $50,255 were obtained to help support literacy, library and vocational programming. Federal funding through Chapter I, Chapter II, Title II and special education in the amount of $748,954 was secured and administered.

GED TEST PARTICIPATION

Inmates Taking GED Test	769
Inmates Passing GED Test	468
Passing Rate	61%

ADDITIONAL VOCATIONAL PROGRAMS STARTED DURING FY 1987-88

Institution	Program
Brushy Mountain State Prison	Commercial Cleaning
Turney Center Industrial Prison	Cosmetology
Southeastern Tennessee State Regional Correctional Facility	Landscaping

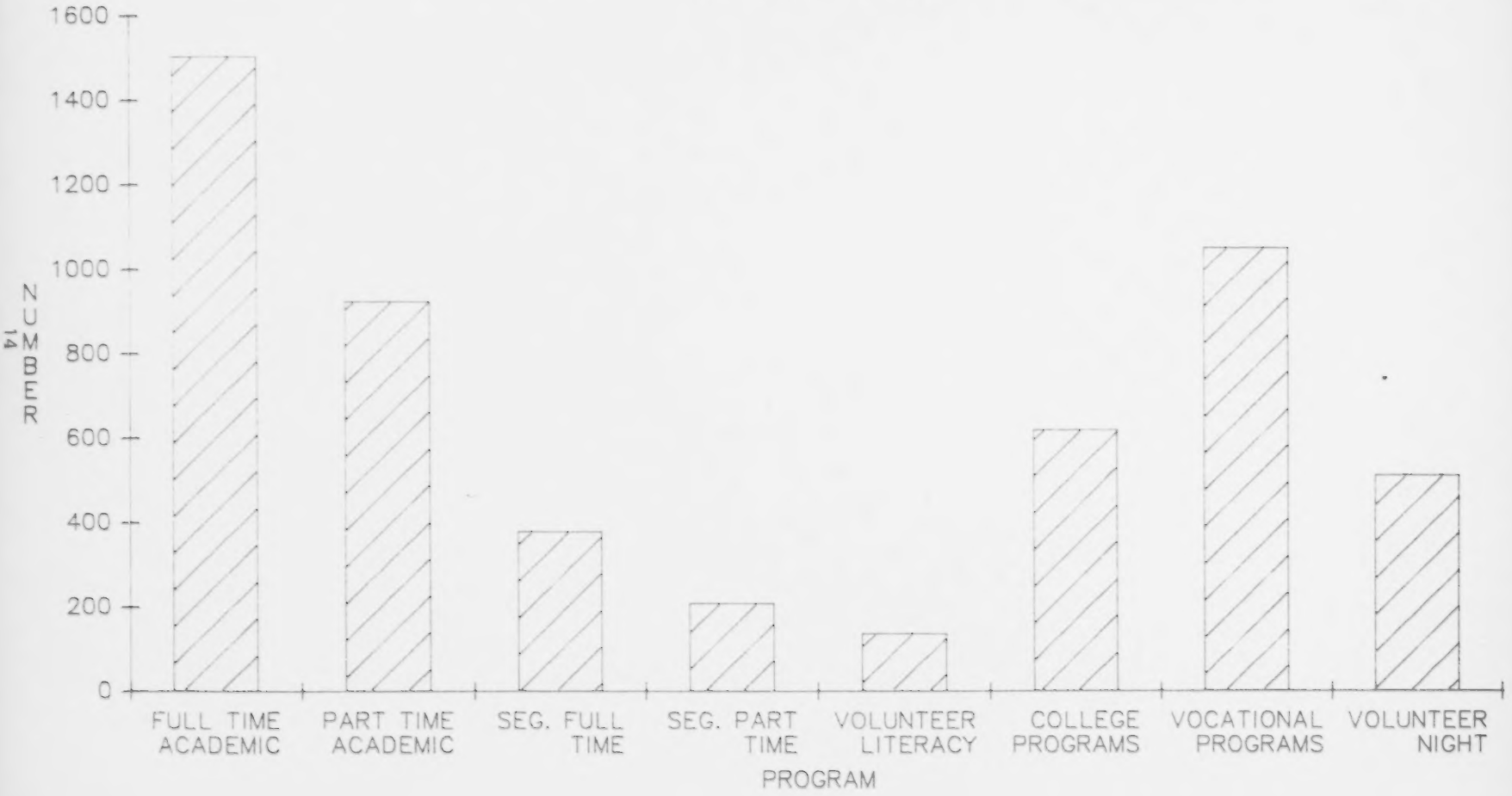
INSTITUTIONAL VISITS BY EDUCATIONAL STAFF

Institution	Number of Visits
Brushy Mountain State Prison	4
Chattanooga Community Service Center	2
Carter County Work Camp	2
DeBerry Correctional Institute	8
Fort Pillow Prison and Farm	8
Knoxville Community Service Center	8
Lake County Regional Correctional Facility	14
Mark Luttrell Reception Center	4
Middle Tennessee Reception Center	11
Morgan County Regional Correctional Facility	15
Nashville Community Service Center	1
Southeastern Tennessee State Regional Correctional Facilility	13
Tennessee Prison for Women	28
Tennessee State Penitentiary	15
Turney Center Industrial Prison	7
Wayne County Work Camp	0
Spencer Youth Center	35
Taft Youth Center	22
Tennessee Youth Center	28
Wilder Youth Development Center	19

SPECIAL EDUCATION STUDENTS SERVED: 373

1987-88 FEDERAL FUNDS ALLOCATIONS

Program	Amount
Chapter I	$702,685
Chapter II	11,183
Title II	2,074
Special Education	33,012
JTPA (TPW)	15,000
Carl Perkins (KCSC and MCRCF)	50,000
LSCA	25,000
Literacy	15,000
Total	$853,954


INMATE PARTICIPATION IN ACADEMIC PROGRAMS
FY 1987–1988
1600
1400
1200
1000
800
600
400
200
0
NUMBER
FULL TIME ACADEMIC
PART TIME ACADEMIC
SEG. FULL TIME
SEG. PART TIME
VOLUNTEER LITERACY
COLLEGE PROGRAMS
VOCATIONAL PROGRAMS
VOLUNTEER NIGHT
PROGRAM

Engineering

During the December 1985 Special Legislative Session, capital projects, totalling approximately $188,000,000 were approved. Fiscal Year 1986-87 was devoted to the planning and design of these projects, whereas the goal for fiscal year 1987-88 was to complete construction documents and begin as many projects as possible, including the $2,625,000 in capital maintenance projects approved by the Legislature for FY 1987-88.

Construction of the West Tennessee and Middle Tennessee Maximum Security prisons began in August 1987. Completion of these new facilities is scheduled for November 1989. The other 65 projects dealing with security upgrades, program improvements, maintenance, and life safety improvements are scheduled for completion during fiscal year 1988-89.

Discussions and planning for a third new prison and a special needs facility were initiated. This Fiscal Year Project savings will be the primary source of funding for these new facilities.

Fiscal Services

Management Responsibility Systems was the thrust of Fiscal Services during the 1987-88 fiscal year. Six workshops were conducted for the managers of the department. There were two state-wide workshops for fiscal officers and financial management personnel. Two of the workshops were conducted in Nashville for central office managers. The other workshops were conducted, by invitation, at institutions.

Each institution and/or operating unit completed and submitted to Fiscal Services, a Management Responsibility Review.

Some reorganization was approved which should strengthen the management of contracts throughout the department. Other aspects of the reorganization may allow for a limited pre-audit of invoices submitted for payment.

The State of Tennessee Accounting and Reporting System (STARS), on which much time was spent in the preceding fiscal year, was implemented effective July 1, 1987.

Fiscal Services and Budget Analysis worked with the staff of the Tennessee Correction Academy to develop a series of training courses for persons working in the business office, commissaries, warehouses and procurement activities. The courses should be introduced and conducted at the Academy during the 1989-90 fiscal year.

Food Services

In the past year food service suggested revised cycle menus at six institutions that reflected lower cholesterol and sodium content in keeping with the national dietary guidelines. The medical diet menus were written to correspond to the cycle menus.

A new piece of equipment called a Steamer-Oven was tested at the Tennessee Correction Academy (TCA) and at the Tennessee Prison for Women. It was evaluated and determined to be a useful piece of equipment if the size were slightly larger.

At Mark Luttrell Reception Center (MLRC) the cook-chill system was tested and determined to be effective. The decision was made to purchase the needed equipment to implement the system at MLRC.

An interagency agreement was signed between TDOC and Tennessee Department of Health and Environment for provision of consultant dietitians to review menus.

The staff conducted presentations for the food service classes at TCA throughout the year, and participated in annual inspections of the institutions.

Health Services

During FY 1987-88 Health Services accepted administrative control of the Central Pharmacy and health services at TSP. A drug Formulary was published and distributed to all TDOC institutions with health care staff assigned. Medications are now available from Central Pharmacy in individually wrapped, unit dose packaging, which will reduce costs due to wasted medications.

A policy dealing with AIDS education, prevention and case management was developed after extensive consultation with the Department of Health and Environment and the State AIDS Task Force Mental Health issues were the focus of intensive efforts to upgrade departmental mental health services. The Mental Health Program Specialist conducted statewide, onsite, training for alcohol and drug abuse programs, sex offender programs and crisis intervention training. The mental health working group sub-committee on the Special Needs Facility, developed and submitted staffing and program recommendations for that facility.

A computerized database for health statistics was established which will more efficiently track health data and afford more accuracy in reports and projections.

The Grubbs Action Plan was rewritten and submitted for presentation to the Court. Closer monitoring of health care activities has been enhanced through increased institutional visits by central office staff.

Health services personnel participated in the planning for facility layout, staffing, and equipment needs for the health centers at the two planned maximum security prisons.

Registered Nurse recruitment and retention continued to be a major concern. This issue was addressed by a recruitment plan which included the department's nurse consultant participating in numerous career day activities and serving as a guest lecturer on several occasions, at area nursing schools. Another integral part of the ongoing recruitment effort was the placement of increased emphasis on media advertising.

Two vacant nursing positions were shifted to Knoxville Community Service Center and Carter County Work Camp to help equalize staffing patterns based on workload, and a contract for relief (back-up) coverage for Registered Nurses at Tennessee State Penitentiary Health Center was implemented to supplement state employed RNs.

Preparations for the total contracting of health services at Tennessee Prison for Women were almost complete at the end of the fiscal year.

Management Information Systems

Management Information Systems continued to upgrade the department's automation capabilities. Personal computers were installed at all adult and juvenile facilities to provide access to Budget, Lotus 1-2-3 and Word Processing. The final phase of the Education System was installed in all institutions, except Carter and Wayne County. Shelby County Penal Farm had TDOC computers installed for the processing of county jail offenders data and sentence computation.

The Microfilm Computer System was installed providing faster retrieval of inmate records. The Tennessee Offender Management Information System (TOMIS) was given to vendors for preparation of bids.

Personnel

The administration's hiring freeze(s) caused the unit to spend time logging and tracking requests to fill vacancies and trying to keep the field informed of various approval points.

The unit lead the personnel sections on the annual inspection process. These areas included training and affirmative action. The unit completed many surveys of various types.

Volunteer Services

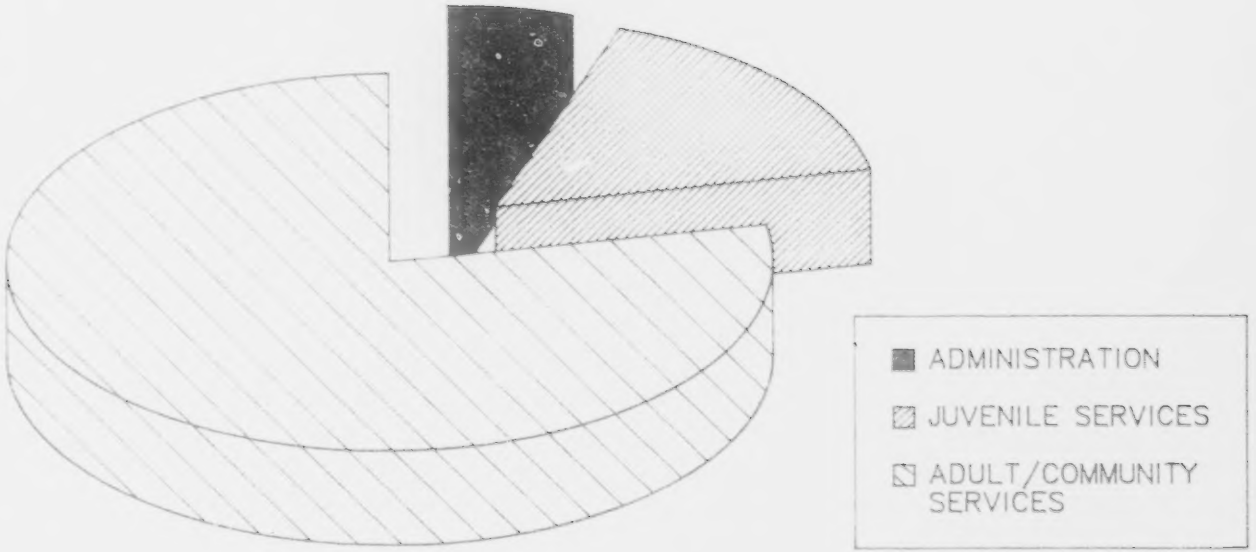
Approximately 4,351 volunteers provided 114,377 hours of service to the Department in fiscal year 1987-88. The dollar value of these services was $1,052,052. Volunteers worked in all regions of the state and at every institution. Tasks accomplished included serving as pen pals and host families. Volunteers also performed pre-sentence investigations and gathered social history data. Many conducted inmate worship services and took offenders to their own churches.

DEPARTMENT OF CORRECTION

EXPENDITURE SUMMARY FOR FISCAL YEAR 1987-1988

EXPENDITURES BY OBJECT	ADMINISTRATION	JUVENILE SERVICES	ADULT/COMMUNITY SERVICES	TOTAL
Regular Salaries	5,200,900	15,872,300	74,112,200	95,185,400
Longevity	172,200	618,100	2,352,700	3,143,000
Overtime	67,100	658,700	3,411,100	4,136,900
Employee Benefits	1,266,100	4,194,500	20,347,700	25,808,300
Total Personal Services & Benefits	6,706,300	21,343,600	100,223,700	128,273,600
Travel	340,400	593,400	2,222,000	3,255,800
Printing, Duplicating & Binding	99,000	132,000	612,300	843,300
Utilities and Fuel	171,000	1,287,400	6,715,600	8,174,000
Communications	240,900	373,900	1,228,500	1,843,300
Maintenance, Repairs & Service	588,200	239,200	1,146,700	1,976,100
Professional Services & Dues	833,100	643,800	51,410,100	52,887,000
Supplies & Materials	714,800	2,289,900	19,828,700	22,833,400
Rentals and Insurance	270,500	610,700	1,818,900	2,700,100
Motor Vehicle Operations	3,500	15,700	444,400	463,600
Awards and Indemnities	900	56,400	3,656,200	3,813,500
Grants and Subsidies	115,900	5,603,700	7,196,300	12,915,900
Unclassified		5,800	35,600	41,400
Stores for Resale/Reissue/Manufacture		64,200	8,916,300	8,980,500
Equipment	113,700	180,700	1,337,900	1,632,300
Land				0
Buildings	203,300	21,900	1,800	227,000
Highway Construction	25,800			25,800
Total Other Expenditures	3,721,000	12,318,700	106,573,300	122,613,000
GRAND TOTAL	10,427,300	33,662,300	206,797,000	250,886,600
FUNDING SOURCES				
Appropriation	10,325,500	32,766,900	188,812,400	231,304,800
Federal	24,600		901,900	926,500
Counties				0
Cities				0
Non-Governmental				0
Current Services	18,000	128,200	6,143,700	6,289,900
Inter-Departmental	59,200	767,200	10,939,000	12,365,400
Reserves				0
PERSONNEL				
Full Time	254	925	4,732	5,911
Part Time	13	1		14
Seasonal				0
Total	267	926	4,732	5,925

TENNESSEE DEPARTMENT OF CORRECTION
EXPENDITURES BY CATEGORY
FY 1987-88



AVERAGE COST PER DAY
FY 1987-88

COST FACTORS	ADULT FACILITIES	JUVENILE FACILITIES
OPERATIONAL COSTS *	$49.21	$65.87
ADMINISTRATIVE COST	1.33	1.73
STATEWIDE COST ALLOCATION (indirect cost)	0.30	0.39
FARM PROGRAM COST **	1.00	0.00
INDUSTRY PROGRAM COST **	3.65	0.00
MAJOR MAINTENANCE COST	0.24	0.24
CAPITAL MAINTENANCE COST	0.89	0.49
TRAINING ACADEMY COST	0.55	0.72
TOTAL AVERAGE COST PER DAY	$57.17	$69.44

* Adult operational costs reflect direct expenditures for the operation of time building institutions, community service centers, and work camps only.

Juvenile operational costs reflect direct expenditures for the operation of juvenile institutions, foster and group homes, contract agencies, county contracts, and therapeutic foster care only.

** Farm and industry program costs are revenue offset.

ANALYSIS OF UNIT COSTS OF SERVICE
FISCAL YEAR 1987-88

	AVERAGE DAILY COUNT	OCCUPANT COST PER DAY	FOOD COST PER DAY	CLOTHING COST PER YEAR	DRUG COST PER YEAR
ADULT INSTITUTIONS					
TENNESSEE STATE PENITENTIARY	918	$65.39	$3.32	$176.77	$131.09
TENNESSEE PRISON FOR WOMEN	363	46.46	2.39	160.65	208.02
DEBERRY CORRECTIONAL INSTITUTE	260	72.90	2.50	71.86	277.47
FORT PILLOW	595	51.54	2.75	186.45	58.37
TURNEY CENTER	771	45.19	2.84	127.44	46.74
BRUSHY MOUNTAIN PRISON	382	66.94	3.07	112.00	141.23
MIDDLE TENNESSEE RECEPTION CENTER	571	46.21	2.61	229.37	67.84
MARK LUTTRELL RECEPTION CENTER	399	52.87	2.93	139.44	65.92
SOUTHEASTERN TENNESSEE STATE REGIONAL CORRECTION FACILITY	796	41.56	2.64	174.96	39.29
MORGAN COUNTY REGIONAL CORRECTION FACILITY	808	37.06	2.95	146.66	104.17
LAKE COUNTY REGIONAL CORRECTION FACILITY	719	37.26	2.85	74.05	91.09
CHATTANOOGA COMMUNITY SERVICE CENTER	95	46.11	2.05	115.00	87.36
KNOXVILLE COMMUNITY SERVICE CENTER	124	48.75	2.81	123.00	63.00
NASHVILLE COMMUNITY SERVICE CENTER	270	41.20	2.55	187.78	50.00
CARTER COUNTY WORK CAMP	125	53.32	2.81	190.00	74.42
WAYNE COUNTY WORK CAMP	112	$53.91	$2.43	$131.10	$162.50
JUVENILE INSTITUTIONS					
SPENCER YOUTH CENTER	246	80.21	2.46	78.37	19.11
TAFT YOUTH CENTER	192	85.24	2.50	113.86	28.47
TENNESSEE YOUTH CENTER	69	107.41	2.75	113.47	25.00
WILDER YOUTH CENTER	169	66.20	2.77	98.14	20.71

Adult Institutions

George Little
Assistant Commissioner

Adult Institutions Division

The departmental reorganization created the Division of Adult Institutions by combining Adult Services Division and the portion of Community Services Division comprised of community service centers and work camps. All sixteen adult facilities are now in one division. A treatment section was also created in the reorganization. The new division also contains Correctional Enterprises Section, Classification Section, and the transition team for the new middle Tennessee facility.

Adult Operations

The adult institutions division was re-organized during this fiscal year. Two directors were given line responsibility for the day-to-day operation and coordination of the activities of the sixteen institutions. The Director of Special Programs has responsiblity for seven institutions and the Director of Institutional Operations has responsibility for the remaining nine institutions.

During the year, major emphasis was placed on implementing the remaining Grubbs court evaluator recommendations. Those recommendations relate primarily to capital construction. Two new 600 plus bed maximum security institutions are under construction and all existing facilities are receiving major security and program space renovations.

It is anticipated that the construction will be completed within 15 to 18 months. When completed, each institution will have all needed security hardware and equipment to confine inmates in a safe, secure environment while simultaneously providing work/education programs in sufficient quantity to accommodate the entire institutional population.

Adult Operations Facilities

Brushy Mountain State Prison - Petros

Warden - Otie Jones
Opened - 1896 Reopened - 1976
Capacity - 408
Average Daily Population - 382 males
Security Designation - Maximum
Annual Inspection Score (1988) - 91.2%

Brushy Mountain State Prison (BMSP) serves as the classification center for inmates committed to the TDOC from East Tennessee counties.

The first inmates were assigned to Brushy Mountain in 1896. The prison was rebuilt in 1933. Labor disputes led to the prison's closing in 1972; it was reopened in 1976. In 1982 the name was changed to East Tennessee Reception Center as the prison's mission changed. The Legislature renamed the facility Brushy Mountain State Prison in 1985, but the primary mission remained classification.

Brushy Mountain has earned a reputation as an extremely secure institution. There have been very few successful escapes from Brushy, even though it has housed many notorious inmates.

Several major renovation/new construction projects were started including: 1) a new segregation unit; 2) a new sewer plant; 3) renovations to conform to life safety emergency codes; 4) major renovation to existing structures; and 5) asbestos abatement. Several of these projects are expected to be completed during 1988-89 or early in 1989-90. Additionally, four of the five vacant education positions have been filled and an educational program offering A.B.E., G.E.D., and vocational courses was begun.

Fort Pillow Prison and Farm - Henning

Warden - Billy Compton
Opened - 1938
Capacity - 632
Average Daily Population - 546 males
Security Designation - Close
Annual Inspection Score (1988) - 94.2%

Located in rural West Tennessee, Fort Pillow Prison and Farm is situated on 5,715 acres of land. Fort Pillow provides food for the entire TDOC system. The primary work program at the facility is agricultural, but there are academic and vocational programs for the inmates. The predominant custody level of the prison is medium, but there is a capability to house maximum security inmates.

The significant changes that occurred were: 1) the bath-house project which placed showers on each cell block is approximately 95% completed; 2) the project to renovate the water storage tanks was started with the first tank being 100% completed and a new 300,000 gallon tank will be constructed to replace the second tank; 3) an irrigation system was constructed for irrigating vegetable crops and covers approximately 100 acres; and 4) a new sewer lagoon system is now in operation.

Lake County Regional Correctional Facility - Tiptonville

Warden - Billy McWherter
Opened - 1981
Capacity - 725
Average Daily Population - 717 males
Security Designation - Close
Annual Inspection Score (1988) - 98.0%

Lake County Regional Correctional Facility, located in extreme northwest Tennessee, became operational in February 1981, as one of four regional prisons of similar design.

In 1981 Lake County was designated as the primary educational center for adult offenders.

During the fiscal year forty-one (41) inmates secured G.E.D. diplomas, one hundred thirty (130) received vocational certificates, and five (5) were awarded associate degrees by Dyersburg State Community College.

Vocational classes have completed numerous major projects, both institutional and in the community. Under the direction of the construction supervisor these classes have designed and renovated the Clinic, Inmate Library, Inmate Clothing Room, Inmate Property Room, Post Office, and the Security Operations area. Concrete patios were added to the front of each living unit. Inmate labor contributed in the excess of one hundred thousand ($100,000) to community service projects. The Advanced Building Trade classes received citations and commendations from numerous agencies for involvement in these activities.

Mark Luttrell Reception Center - Memphis

Warden - Bruce MacDonald
Opened - 1974
Capacity - 411
Average Daily Population - 399 males
Security Designation - Close
Annual Inspection Score (1988) - 92.0%

Mark Luttrell Reception Center (MLRC) serves as the reception, classification, and diagnostic center for male felons committed to TDOC from the West Tennessee area. The original name of the facility was the Memphis Correctional Center.

Inmates at MLRC are assigned to institutional support jobs within the prison. Fifteen inmates housed within the Annex are allowed to participate in work projects away from the compound for the Department of Conservation.

MLRC continued the accreditation process during the 1987-88 fiscal year.

The programs at MLRC are expanding. Currently in place are pre-release classes which provide instruction to the inmates regarding the reintegration process.

Adult Basic Education and G.E.D. classes are regularly taught. Instructors from Shelby State Community College teach college courses and try to recruit future students. Literacy programs have been implemented to help inmates who are either illiterate or have reading problems.

Middle Tennessee Reception Center - Nashville

Warden - Larry Lack
Opened - 1979
Capacity - 600
Average Daily Population - 571 males
Security Designation - Close
Annual Inspection Score (1988) - 94.0%

Middle Tennessee Reception Center (MTRC) opened in 1979 as the Nashville Regional Correctional Facility, one of the four regional prisons constructed between 1979 and 1981. Nashville Regional opened as a medium security facility. In 1983 the name and primary function were changed. MTRC now serves as the reception, classification, and diagnostic center for male felons from Middle Tennessee.

During FY 1987-88, MTRC was actively engaged in the accreditation process. The institution achieved their accreditation status on August 14, 1988, thus making MTRC the thirteenth (13) program in the state to be accredited.

Morgan County Regional Correctional Facility - Wartburg

Warden - Herman Davis
Opened - 1980
Capacity - 815
Average Daily Population - 808 males
Security Designation - Close
Annual Inspection Score (1988) - 91.6%

Morgan County Regional Correctional Facility (MCRCF) is situated on 1,300 acres in East Tennessee approximately fifty miles northwest of Knoxville. Custody levels range from minimum trusty through close, with medium being the predominant level.

Many improvements occurred during FY 1987-88. Three vocational education programs were started: building trades, industrial cleaning and food services. Academic education programs were expanded and a pre-release program was implemented. Community Service work programs were started, utilizing over 80,000 hours of inmate labor during the course of the year. A chapel was constructed within the main compound. The building trades vocational class built a large trash house. Recreational facilities were improved in the main compound and the annex. The inmate work force was increased approximately 40%. The security of the facility has been enhanced through the installation of security fences, purchase of weapons and improvement of security measures.

The arts and crafts program has been enlarged to include a renovated trailer at the annex designated to contain their program. The contracts for health services have been expanded to properly provide mental health and medical care. The volunteer program currently involves approximately 180 community volunteers. Inmates confined in voluntary segregation were reduced from 180 to approximately 80 in fiscal year 1987-88. MCRCF became the first facility within TDOC to have correctional officers (approximately forty during the latter part of the fiscal year) certified by the U.S. Department of Labor.

Southeastern Tennessee State Regional Correctional Facility - Pikeville

Warden - Gary Livesay
Opened - 1980
Capacity - 806
Average Daily Population - 796 males
Security Designation - Close
Annual Inspection Score (1988) - 96.0%

Southeastern Tennessee State Regional Correctional Facility (STSRCF) opened as Bledsoe County Regional Correctional Facility in 1980. The name was changed by the Legislature in 1985. The mission of the institution is to provide work opportunities for medium custody inmates in institutional support or farm jobs.

STSRCF was accredited in FY 1987-88.

New building projects included a school/vocational complex, industry sewing plant, maintenance/warehouse, food services building, administration building, and a security upgrade.

Tennessee State Penitentiary - Nashville

Warden - Jack Morgan
Opened - 1898
Capacity - 1,068
Average Daily Population - 918 males
Security Designation - Maximum
Annual Inspection Score (1988) - 92.0%

The Tennessee State Penitentiary (TSP) is the largest institution in the TDOC system. The designated capacity is presently over one thousand and the facility has housed over two thousand inmates at one time. Opened in 1898, TSP was designed to house maximum security inmates and has maintained that mission through the years.

TSP houses the state's only Death Row unit and a 115 bed medical unit. The Central Pharmacy, which serves all of the Department's institutions is also located at the prison. A full range of educational and vocational programs exist for the inmates, including a college-behind-the-walls program, administered in conjunction with Tennessee State University.

The following improvements were made during FY 1987-88: 1) Walk 6 of Unit 5 was modified for protective custody inmates; 2) the Unit 1 transit area was built allowing for property storage, Unit 1 visitation, and Disciplinary Board meetings; 3) the gym was remodeled with major emphasis being placed on flooring and the heating and ventilation system; 4) additional recreation space was created in an unused portion of the Main Dining Room; 5) two new checkpoints were built and minor remodeling was completed throughout the institution; 6) the Industry Buildings Nine and Ten were razed; and 8) counseling and education staffing was brought up to consultant's recommendations. FY 1987-88 was the first year in many years that the school program was supervised by a certified Principal.

Turney Center Industrial Prison - Only

Warden - Donal Campbell
Opened - 1971
Capacity - 782
Average Daily Population - 771 males
Security Designation - Close
Annual Inspection Score (1988) - 91.7%

Turney Center was initially conceived as a medium security facility for youthful, first time offenders. The current mission is the secure confinement of adult male offenders in a humane environment.

Inmates sentenced to Turney are afforded the opportunity to acquire a wide range of vocational and/or educational skills.

The clothing plant was transferred from Turney Center to Tennessee State Penitentiary (TSP) in October 1987. The refurbishing plant was transferred to TSP in November 1987. The wood plant was moved from TSP to Turney Center where it reopened in April 1988. The paint plant also opened in April 1988. Industry jobs did not reduce the unassigned population as planned. Industry employed 154 inmates, and the farm employed 43 inmates. Cosmetology classes were begun in December 1987, and 10 students were admitted. A total of 35 inmates received their G.E.D. A total of 672 jobs were available for the inmate population.

Ten Men-Down body alarms for correctional officers were received and subsequently placed into service. This equipment is located in each segregation unit, the close security unit, and units where only one officer is assigned.

It should be noted that during the referenced fiscal year, there were no escapes from the secure confines of the primary compound proper.

Special Programs

Fiscal year 1986-87 was most noted for the reorganization of the Tennessee Department of Correction. Under this reorganization, the Rehabilitative Services institutions (CCSC, KCSC, NCSC, CCWC and WCWC) were placed in the Adult Institutions Division. With this move, the Rehabilitative Services section was reorganized into the Special Programs section with the Tennessee Prison for Women and DeBerry Correctional Institute also being place under this section.

During this fiscal year two facilities (WCWC and NCSC) were awarded accreditation by the Commission on Accreditation. By the end of the fiscal year all Special Programs institutions had either been fully accredited or were in the process of being accredited.

Community service work continues to show growth at all community service center and work camps. Inspection teams continued to monitor the adherence to policies and procedures.

Tennessee Prison for Women was actively involved in the design phase of a new approved academic and industrial plant (clothing).

Continuous monitoring for Grubbs compliance is occurring at all Special Programs facilities.

Special Programs Facilities

Carter County Work Camp - Roan Mountain

Warden - Edward Arbogast
Opened - 1986
Capacity - 180
Average Daily Population - 125 males
Security Designation - Medium
Annual Inspection Score (1988) - 93.0%

Carter County Work Camp is the newest facility in the Tennessee Department of Correction system. It is located in upper East Tennessee, 26 miles south of Elizabethton, on land donated to the state by the Citizen's Club of Roan Mountain.

Inmates assigned to Carter County are medium custody or less and have less than ten years remaining to serve. Inmates are given job assignments of a community service nature within the Roan Mountain area. Programs available include education, inmate counseling, religious services, and volunteer services.

A large number of inmates are provided to other state agencies for work programs in the Tri-City area. State agencies are provided the following average number of inmates work hours per year: Department of Transportation, 42,052 hours; Department of Conservation, 24,816 hours; and Department of Military, 3,808. Carter County Work Camp has two community service crews which supply the surrounding area non-profit organizations with approximately 23,856 hours of maintenance and clean-up work per year.

Chattanooga Community Service Center - Chattanooga

Warden - John Patterson
Opened - 1970
Capacity - 120
Average Daily Population - 83 males, 12 females
Security Designation - Minimum
Annual Inspection Score (1988) - 92.0%

Chattanooga Community Service Center (CCSC) is located in an urban setting surrounded by houses, schools, churches and businesses. The purpose of this program is to provide a positive transition setting prior to parole or discharge through counseling and individuals and groups, education and vocational. CCSC has both male and female inmates (100 males, 20 female) a total of 120 capacity. The institution has inmates classified into three different custody levels (minimum community, minimum trusty, minimum direct.) The inmates provide meaningful work to thirteen different states, cities and county governments and volunteer work for local community agencies, schools and churches.

Approximately seventy-five percent of the inmates take the G.E.D. test and pass. Vocational programs in food service department has the approval of the United States Department of Labor, this is a certified program.

CCSC is the only coed facility in the state that has equal access to all phases of programs. Approximately $289,400 was the saving to taxpayers for work done by CCSC inmates for state, county and city government. Approximately $86,000 dollars were savings to local schools, churches, and non-profit organizations due to volunteer work from CCSC inmates.

DeBerry Correctional Institute - Nashville

Warden - Aileene Love
Opened - 1977
Capacity - 285
Average Daily Population - 251 males, 9 females
Security Designation - Maximum
Annual Inspection Score (1988) - 91.1%

During Fiscal Year 1987-88, the decision was made to transfer DCI facility to the Metropolitan Government of Nashville and Davidson County. This transfer is scheduled to occur during FY 1990 or 1991 after the completion of a new special needs facility on the site of TSP.

As a result of this transfer, all capital projects for DCI were cancelled except the Restroom Renovation project and the Fire Code Upgrade. Planning and development for both these projects was completed during FY 1987-88.

Knoxville Community Service Center - Knoxville

Warden - Ray Hatfield
Opened - 1971
Capacity - 150
Average Daily Population - 124 males
Security Designation - Minimum
Annual Inspection Score (1988) - 98.0%

Knoxville Community Service Center (KCSC) opened in 1971 as a work release center and operated in that capacity until 1984. Since 1984 the mission of KCSC has been to serve the community and other state agencies through the provision of inmate work crews. Inmates also receive educational/vocational training.

The primary goal of KCSC is the successful reintegration of inmates into the community as responsible citizens.

During FY 1987-88, the electrical system was revamped; fire code upgrades were completed; and a pre-release counselor position was established.

A total of 77 inmates completed a pre-release class and 68 inmates completed a drug/alcohol class.

Nashville Community Service Center - Nashville

Warden - Charles Bass
Opened - 1936
Capacity 350
Average Daily Population - 270 males
Security Designation - Minimum
Annual Inspection Score (1988) - 94.0%

Several significant events occurred in FY 1987-88. The Nashville Community Service Center (NCSC) realized it's most notable achievement in FY 9187-88 was being accredited through the American Correctional Association.

A contract was negotiated and initiated between TDOC, NCSC and Branell College to provide HVAC training for inmates. This institution, working with the U.S. Department of Labor, is providing inmate training and certification in food service.

Community Service continues as a very successful program, logging some 12,000 inmate working hours involving eighteen different projects. A major project at the Hermitage is currently underway. In June 1988, the I-440 project was initiated. This project involves three inmate crews whose primary task is to assist the Tennessee Department of Transportation in the maintenance of I-440.

Contract negotiations were finalized between TDOC and Project Return, Inc. to conduct a series of pre-release classes at NCSC. Contract program is funded through the Community Corrections Act.

Metro Department of Education has funded an ABE instructor to conduct ABE classes twice weekly. A Vista volunteer has been recruited through the Metro Literacy Program to coordinate an inmate literacy program to provide one-on-one tutoring to the functional illiterate.

Tennessee Prison for Women - Nashville

Warden - Eileen Hosking
Opened - 1898 Present facility - 1966
Capacity - 374
Average Daily Population - 363 females
Security Designation - Maximum
Annual Inspection Score (1988) - 86.04%

Adult female felons committed to the TDOC are received and classified at the Tennessee Prison for Women (TPW). TPW is comprised of a main compound and a nearby minimum security annex. Between the two compounds,

all custody levels are housed at TPW. Most inmates at TPW are assigned to either work or education programs. Inmates may be assigned to jobs within the facility, outside the facility, or may be participaiting in a work release program. TPW also offers academic programs (primarily G.E.D.) and vocational programs in culinary arts, building trades, and cosmetology.

Wayne County Work Camp - Clifton

Warden - James Bowlen
Opened - 1985
Capacity - 120
Average Daily Population - 112 males
Security Designation - Medium
Annual Inspection Score (1988) - 97.96%

Wayne County Work Camp (WCWC) is located in Clifton, Tennessee near the banks of the Tennessee River. This institution was the first of the work camps and was built utilizing inmate labor.

WCWC started the accreditation process in October 1986 and achieved the goal of an accredited institution on January 12, 1988 with an overall score of 96.1%.

The primary goal of WCWC is to work inmates in meaningful jobs which in turn may enhance their successful reintegration into the community by getting them used to a scheduled work week. The work crews assist state and local government agencies and non-profit organizations in community service projects. Inmates are also encouraged to avail themselves of the academic/vocational programs, AA, religious services, inmate counseling, and volunteer services.

FY 1987-88 ADMISSIONS
TOP TWENTY-FIVE MOST FREQUENTLY OCCURRING OFFENSES

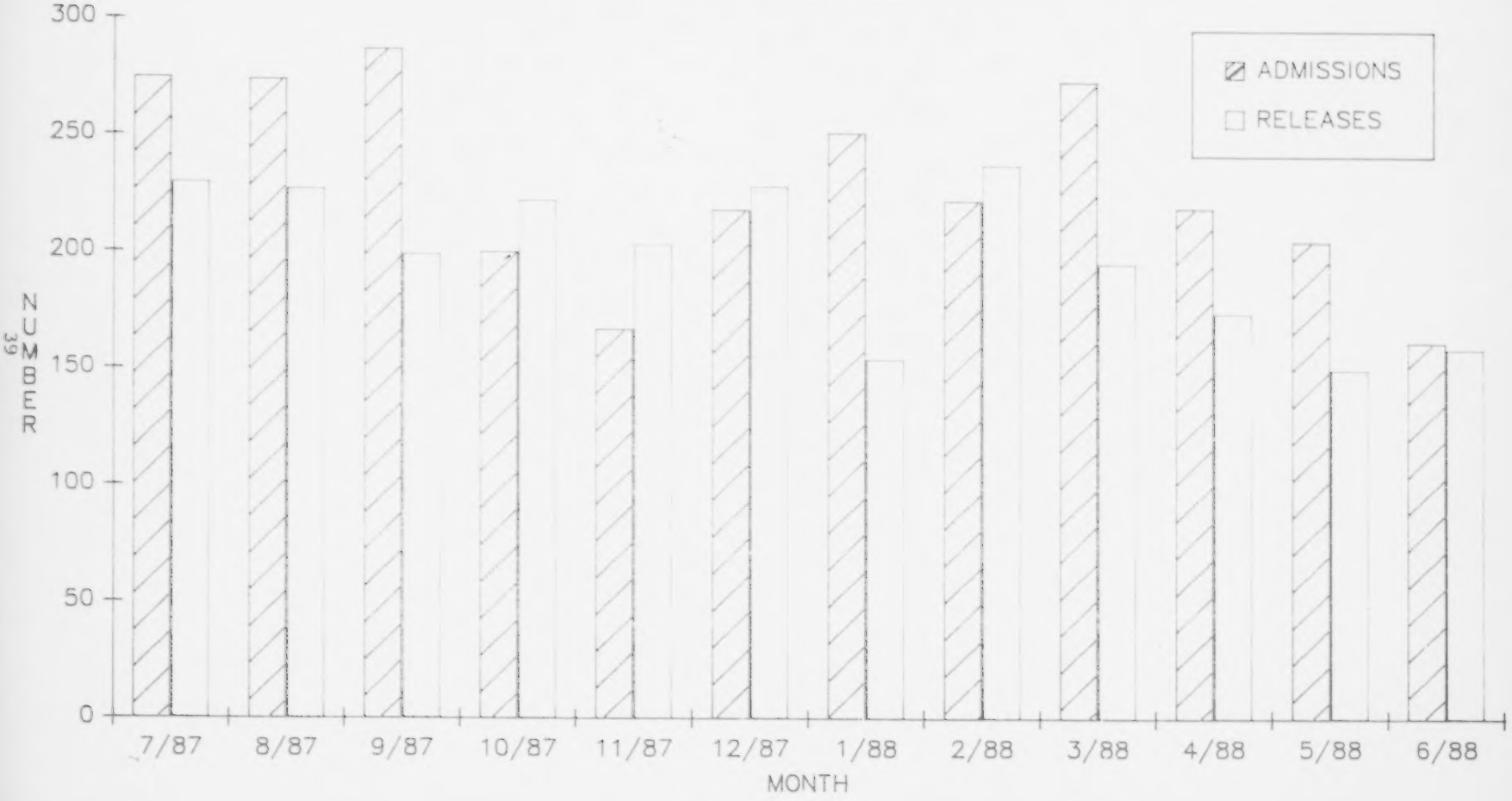
RANK	OFFENSE	FY 1987-1988
1	BURGLARY 3	167
2	RECEIVING STOLEN PROPERTY OVER $100	152
3	BURGLARY 2ND	145
4	ROBBERY ARMED W DEADLY WEAPON	138
5	GRAND LARCENY (OVER $100)	137
6/7	ATTEMPT TO COMMIT FELONY DRUGS	119
6/7	AGGRAVATED ASSAULT	119
8	PETIT LARCENY (UNDER $100)	112
9	MURDER 2	110
10	STOLEN PROPERTY RECEIVED (UNDER $100)	102
11	ATTEMPT TO COMMIT FELONY BURGLARY	96
12	FORGERY CHECKS	80
13	BURGLARY 1	64
14	MARIJUANA POSS SCH 6	58
15	COCAINE SELL SCH 2	55
16	MURDER 1	54
17	ROBBERY SIMPLE	53
18	AGGRAVATED RAPE	51
19	BURGLARY AUTO	50
20	PASS FORGED CHECKS	46
21	AGGRAVATED SEXUAL BATTERY	44
22	COCAINE POSSESSION SCH 2	44
23	ESCAPE JAIL	35
24	HABITUAL TRAFFIC OFFENDER	33
25	RAPE	32

ADMISSIONS BY COUNTY - PERCENTAGE DISTRIBUTION
FY 1987-88

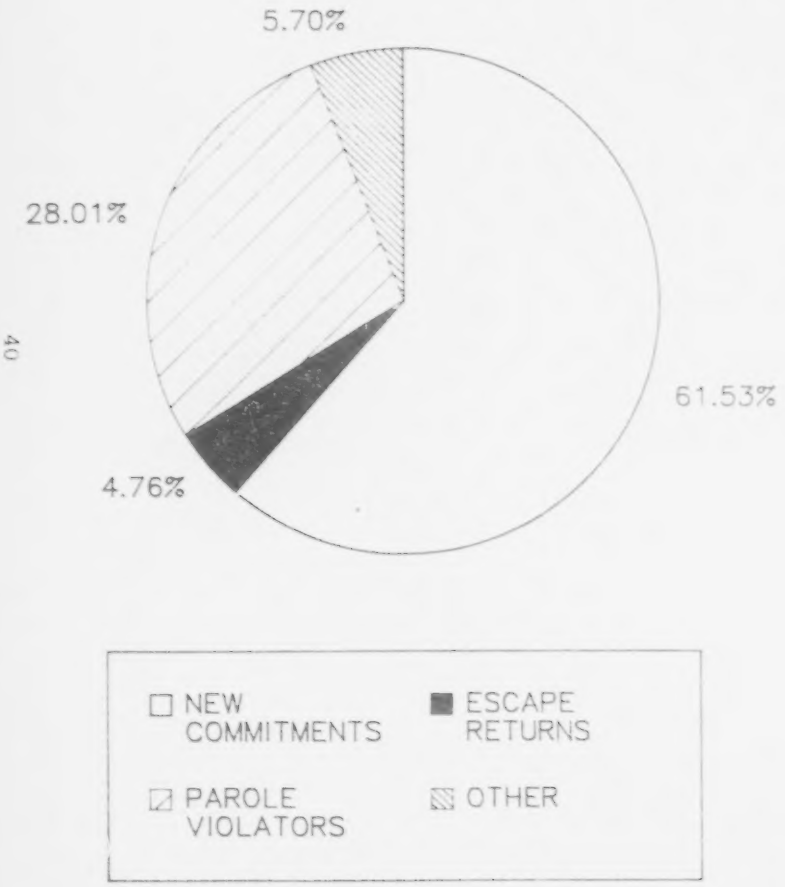
COUNTY	ADMISSIONS	COUNTY	ADMISSIONS
ANDERSON	1.1%	LAUDERDALE	0.0%
BEDFORD	0.7%	LAWRENCE	0.6%
BENTON	0.2%	LEWIS	0.0%
BLEDSOE	0.2%	LINCOLN	0.4%
BLOUNT	2.1%	LOUDON	0.6%
BRADLEY	0.9%	MACON	0.2%
CAMPBELL	0.1%	MADISON	2.6%
CANNON	0.5%	MARION	0.2%
CARROLL	0.5%	MARSHALL	0.7%
CARTER	0.5%	MAURY	0.9%
CHEATHAM	0.4%	MCMINN	0.5%
CHESTER	0.2%	MCNAIRY	0.2%
CLAIBORNE	0.2%	MEIGS	0.1%
CLAY	0.1%	MONROE	0.7%
COCKE	0.7%	MONTGOMERY	1.6%
COFFEE	1.6%	MOORE	0.1%
CROCKETT	0.2%	MORGAN	0.2%
CUMBERLAND	0.2%	OBION	0.9%
DAVIDSON	12.2%	OVERTON	0.0%
DECATUR	0.3%	PERRY	0.0%
DEKALB	0.3%	PICKETT	0.0%
DICKSON	0.8%	POLK	0.2%
DYER	1.4%	PUTNAM	0.2%
FAYETTE	0.5%	RHEA	0.2%
FENTRESS	0.2%	ROANE	0.4%
FRANKLIN	0.6%	ROBERTSON	0.4%
GIBSON	0.9%	RUTHERFORD	2.1%
GILES	0.2%	SCOTT	0.2%
GRAINGER	0.2%	SEQUATCHIE	0.1%
GREENE	0.6%	SEVIER	1.0%
GRUNDY	0.2%	SHELBY	28.7%
HAMBLEN	0.9%	SMITH	0.2%
HAMILTON	6.5%	STEWART	0.0%
HANCOCK	0.0%	SULLIVAN	1.7%
HARDEMAN	0.6%	SUMNER	2.0%
HARDIN	0.6%	TIPTON	0.5%
HAWKINS	0.6%	TROUSDALE	0.1%
HAYWOOD	0.7%	UNICOI	0.2%
HENDERSON	0.6%	UNION	0.1%
HENRY	0.6%	UNKNOWN	0.9%
HICKMAN	0.2%	VAN BUREN	0.0%
HOUSTON	0.0%	WARREN	0.4%
HUMPHREYS	0.3%	WASHINGTON	0.9%
JACKSON	0.0%	WAYNE	0.0%
JEFFERSON	0.4%	WEAKLEY	0.4%
JOHNSON	0.0%	WHITE	0.3%
KNOX	3.7%	WILLIAMSON	2.0%
LAKE	0.3%	WILSON	0.8%

TWENTY FIVE MOST FREQUENT PRIMARY OFFENSES BY THE TOP TEN COMMITTING COUNTIES

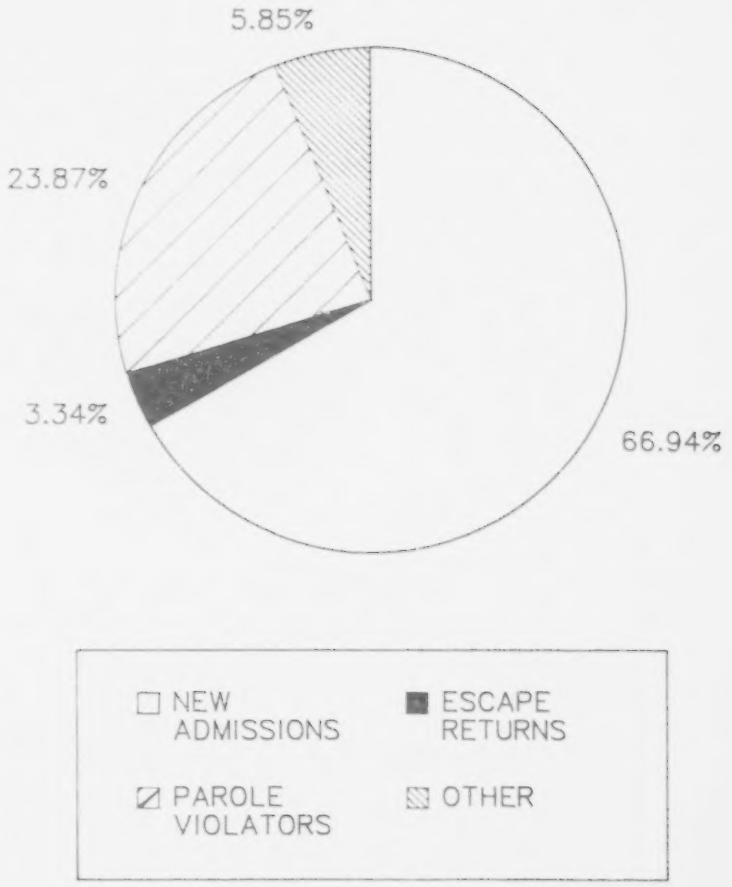
OFFENSE	SHELBY	DAVIDSON	HAMILTON	KNOX	MADISON	BLOUNT	RUTHERFORD	SUMNER	WILLIAMSON	SULLIVAN	10 COUNTY TOTAL
BURGLARY 3	27	16	14	6	3	3	5	5	0	3	82
RECEIVING STOLEN PROPERTY (OVER $100)	42	21	7	8	6	3	2	2	4	0	95
BURGLARY 2	32	21	3	3	4	5	6	1	5	5	85
ROBBERY ARMED WITH A DEADLY WEAPON	35	25	4	18	1	1	3	4	1	1	93
GRAND LARCENY	28	15	13	6	6	2	3	3	3	5	84
ATTEMPT TO COMMIT FELONY - DRUGS	90	2	9	2	0	0	3	0	0	2	108
AGGRAVATED ASSAULT	16	12	12	4	2	4	2	0	1	6	59
PETIT LARCENY	44	7	11	1	3	1	3	0	2	5	77
MURDER 2	37	27	5	7	0	3	0	0	0	1	80
RECEIVING STOLEN PROPERTY (UNDER $100)	76	21	1	1	0	1	2	0	0	2	104
ATTEMPT TO COMMIT FELONY - BURGLARY	70	0	3	0	2	0	3	0	1	0	79
FORGERY - CHECKS	11	8	2	2	4	1	2	1	5	2	38
BURGLARY 1	2	2	6	4	4	4	0	2	1	0	25
POSSESSION OF MARIJUANA - SCHEDULE 6	19	8	3	0	1	2	2	4	6	0	45
SALE OF COCAINE - SCHEDULE 2	5	11	4	1	3	8	1	7	1	0	41
MURDER 1	6	10	7	3	2	0	2	0	1	1	32
SIMPLE ROBBERY	16	11	3	3	3	1	2	2	1	2	44
AGGRAVATED RAPE	4	13	2	1	1	1	0	1	1	1	25
BURGLARY - AUTO	9	1	2	0	6	0	4	3	1	2	28
PASSING FORGED CHECKS	12	5	4	1	0	2	1	2	1	0	28
AGGRAVATED SEXUAL BATTERY	8	6	1	1	2	1	1	1	1	0	22
COCAINE POSSESSION - SCHEDULE 2	11	11	6	0	2	1	1	0	0	1	33
ESCAPE JAIL	0	0	2	0	0	0	0	0	0	0	2
HABITUAL TRAFFIC OFFENDER	4	1	1	1	2	3	0	3	1	0	16
RAPE	5	3	1	0	0	1	0	0	0	0	10
TOTAL ADMISSIONS FOR TOP 25 OFFENSES	609	257	126	73	57	48	48	41	37	[illegible]	1335
TOTAL COUNTY ADMISSIONS	804	343	181	104	73	60	58	57	56	48	1784
PERCENT OF STATE ADMISSIONS	28.7%	12.2%	6.5%	3.7%	2.6%	2.1%	2.1%	2.0%	2.0%	1.7%	63.7%


ADMISSIONS VS. RELEASES
FY 1987–88
ADMISSIONS
RELEASES
300
250
200
150
100
50
0
NUMBER
7/87
8/87
9/87
10/87
11/87
12/87
1/88
2/88
3/88
4/88
5/88
6/88
MONTH

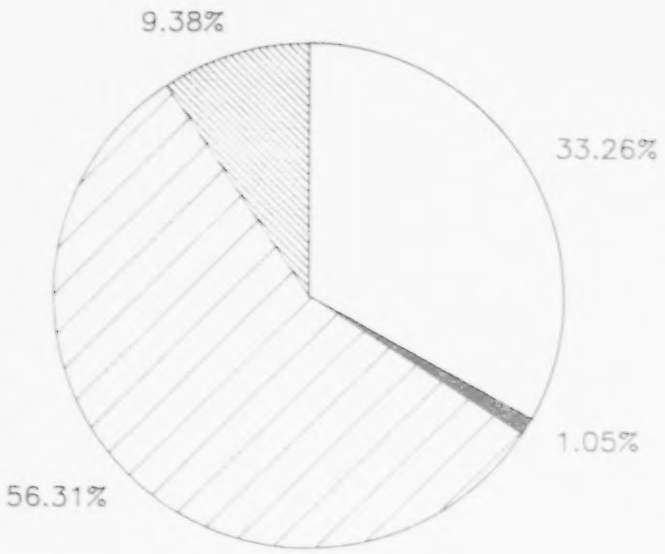
ADMISSIONS BY TYPE
FY 1987–88



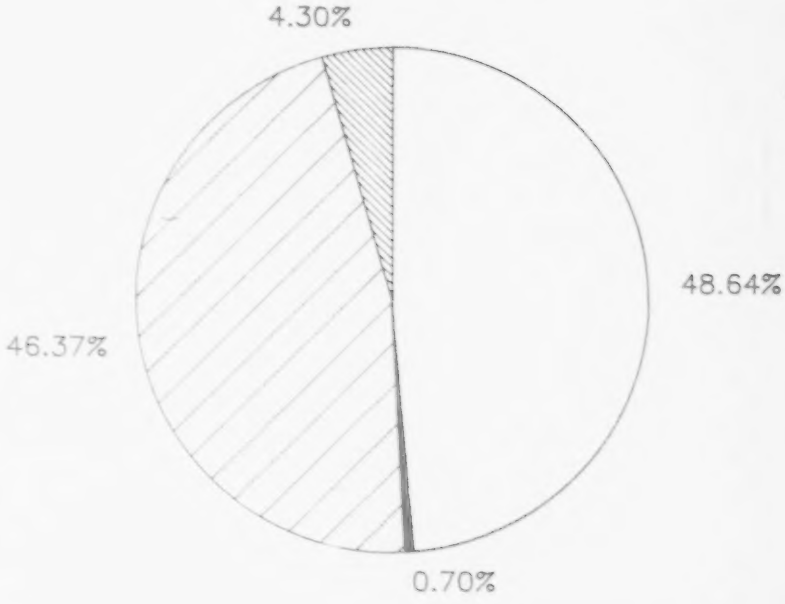
ADMISSIONS BY TYPE
FY 1986–87



RELEASES BY TYPE
FY 1987–88

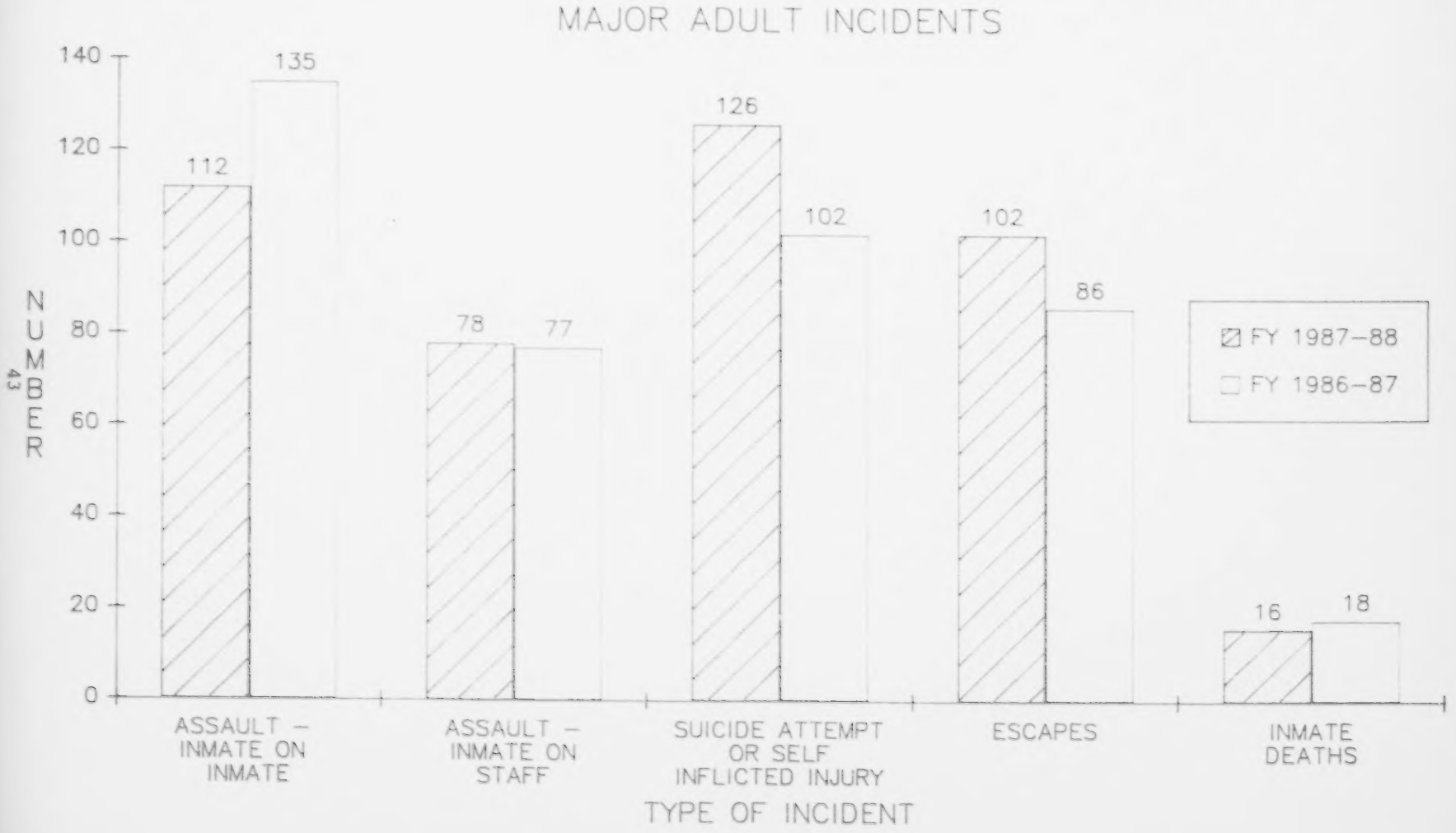


RELEASES BY TYPE
FY 1986–87

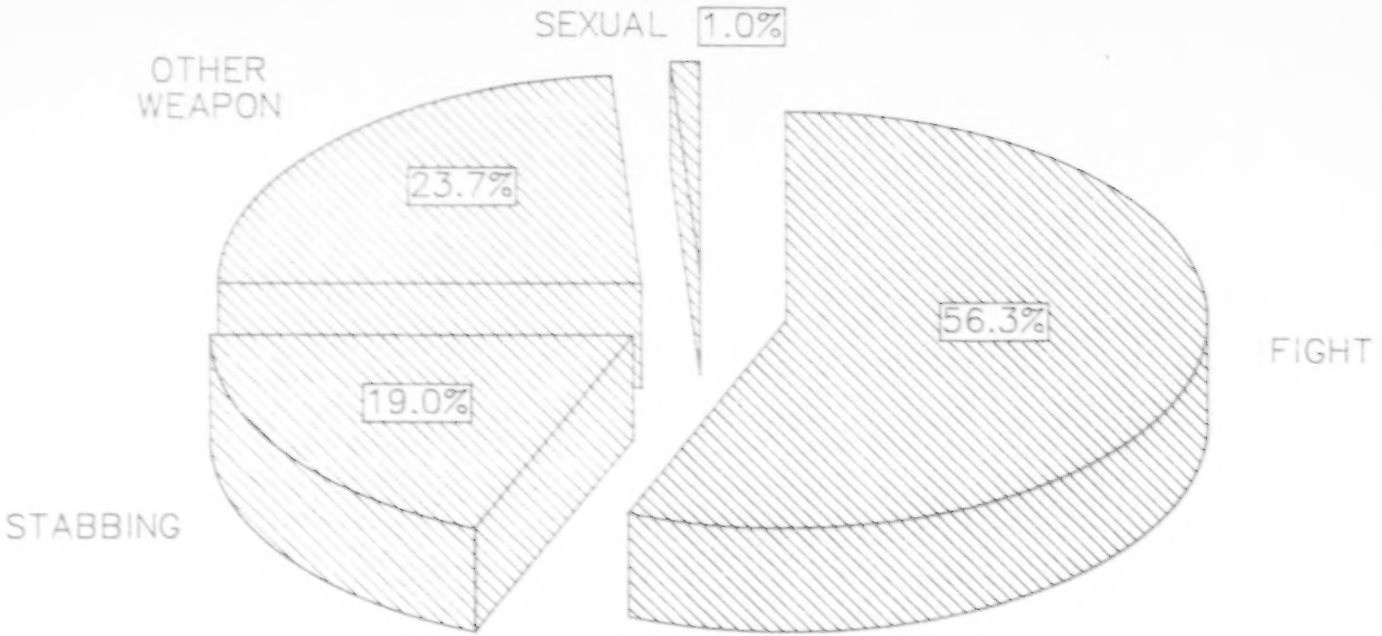


ADULT INCIDENT SUMMARY

INCIDENT	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	1987-88 TOTAL	1986-87 TOTAL
RIOT	0	0	0	0	0	0
DISTURBANCE	1	2	2	2	7	6
TAKING OF HOSTAGE	0	0	0	2	2	1
DEATH OF INMATE	6	4	3	3	16	18
INMATE SUICIDE	2	1	0	0	3	1
DEATH OF STAFF	0	1	0	0	1	1
ASSAULT--INMATE/INMATE						
FIGHT	13	19	8	10	50	77
STABBING	5	13	5	12	35	26
GUN	0	0	1	0	1	0
OTHER WEAPON	12	3	6	4	25	27
SEXUAL	0	0	0	1	1	5
ASSAULT INMATE/STAFF						
FIGHT	18	15	14	10	57	55
STABBING	0	1	0	0	1	0
GUN	0	0	0	0	0	0
OTHER WEAPON	8	1	4	6	19	12
SEXUAL	0	0	0	1	1	0
SUICIDE ATTEMPT	8	11	10	4	33	36
SELF-INFLICTED INJURY-- INMATE	19	23	32	19	93	66
ESCAPE FROM CUSTODY	27	21	24	30	102	86
ATTEMPTED ESCAPE	1	3	4	3	11	18
FAILURE TO RETURN FROM PASS/FURLOUGH	19	15	14	15	63	47
USE OF FORCE ON INMATE REQUIRING MEDICAL ATTENTION	9	4	0	1	14	24
DISCHARGE OF FIREARMS, TASER, USE OF MACE	24	11	9	12	56	53
SERIOUS ACCIDENTAL INJURY OF INMATES, STAFF, VISITOR	78	82	72	63	295	295
ADMINISTRATIVE OR MEDICAL TRANSFER OF AN INMATE OR ANY TRANSFER OF DEATH ROW OR MAXIMUM SECURITY INMATE	76	58	62	87	283	255
OTHER INCIDENTS	135	223	161	173	692	737
TOTAL	461	511	431	458	1861	1856


MAJOR ADULT INCIDENTS
140
120
100
80
60
40
20
0
NUMBER
112
135
78
77
126
102
102
86
16
18
FY 1987-88
FY 1986-87
ASSAULT - INMATE ON INMATE
ASSAULT - INMATE ON STAFF
SUICIDE ATTEMPT OR SELF INFLICTED INJURY
ESCAPES
INMATE DEATHS
TYPE OF INCIDENT

ASSAULTS BY TYPE
BY INMATES ON STAFF OR OTHER INMATES



Classification Programs

The Classification section was involved in many different projects. The section maintained population of all adult institutions at or near court ordered capacities. The Population Overview report was expanded to include specific numbers in each custody level (12/87). A Protective Services concept via Policies #404.09 and #404.10 (3/88) was introduced. The Classification User's Guide was published and updated. Two program surveys of adult institutions published in the User's Guide were completed. Three training conferences for Correctional Classification Coordinators were conducted. The scoring of the custody assessment form (5/88) was changed so that less serious assault incidents were rated for a period of two years rather than five years. This change is being monitored. A Custody Level Distribution survey was conducted. Continuous monitoring revealed results consistent with the expectations of the classification consultants in the Grubbs case. The section participated in institutional inspections and performed independent audits of classification functions at four other locations. The 400 series policies were reviewed and rewritten.

Additionally, this section has participated in numerous other projects and duties; these include assisting others with policy re-writes, providing various training experiences, and speaking before the Tennessee Sheriff's Association.

Correctional Enterprises

Correctional Enterprises (CET) has experienced growth, as well as many changes during FY 1987-88. Revenues collected for the past year were $12,400,000 which does not include $225,000 for the sale of replacement steel cell doors for the regional prisons, and approximately $600,000 for in-cell furniture for the two maximum security prisons.

Two major moves took place during this past year. The Wood Plant moved from the Tennessee State Penitentiary to Turney Center, where they now occupy a 75,000 square foot area designed for manufacturing wood products. Also, the Paint Plant is in full operation after being moved to Turney Center this past year.

A new desk was completed for the Governor by Industries.

The Sewing Plant and the Refurbishing Plant moved from Turney Center to the Tennessee State Penitentinary.

The Agri-Industry Board has been more active than ever before in their advisory role to CET. Some members also helped with the annual farm inspections at the institutions. During the past year the Board has met in conjunction with the Legislative Oversight Committee on Corrections and have an excellent working relationship with the committee. They recently toured Georgia's farm and industry program along with the Oversight Committee.

Due to the large growth of our organization, computerization has become essential. Great strides have been made in this area as the state STARS system went on line this fiscal year. The fiscal, cost accounting and inventory sections have been working to computerize records, and are continuing to work at the process, thereby generating more timely detailed reporting. This was accomplished mainly through the personal dedication of several employees who spent their own money to buy computers for use at their work site. In the near future, we hope to have on line a $175,000 system that is out to bid. The continued process of computerization has enabled CET to better plan for the future.

The drought hit the farms very hard this year. A revenue reduction of $450,000 has been projected because of the rain shortage. It is important to note that a 48 inch rain deficit still exists as a result of a rainfall shortage during the past five years.

The attention has been on production improvement. Construction will begin on five new industry plants, two dairy barns and one farm maintenance building in 1988. CET's focus is now changing from production to marketing.

Treatment

Quarterly workshops were held for central office and institutional staff involved in inmate job procedures. Policies concerning inmate job assignments, job advancement procedures, and inmate pay were developed and implemented as part of the department's compliance with the Grubbs order.

The TDOC inmate grievance policy and procedure has been revised and submitted to the U.S. Department of Justice for certification. It is felt that effective management of a certified grievance procedure will tend to resolve more problems at a lower level, and reduce the amount of litigation that occurs.

A Director of Treatment postion was established to work with the counseling, recreational, and religious programs and to plan and coordinate treatment programming within the adult institutions.

Youth and Community Services

Dewey (Rusty) Crowe
Assistant Commissioner

Adult Field Services

Adult field services completed its first full year as being fully accredited by the American Correctional Association Commission on Accreditation. In FY 1987-88 Adult Probation officers supervised an average of 15,042 felony offenders. Officers completed 17,010 investigative reports for the state Criminal and Circuit Courts. Probation officers collected $1,102,950 for the criminal injuries compensation fund, $237,634 for the supervision fund, and $166,890 for the pre-trial diversion fund. Probationers performed 192,475 hours of public work for local municipalities and nonprofit organizations as a condition of their probation.

In FY 1987-88 Adult Field Services implemented an Intensive Supervision Program in ten statewide locations. A total of 435 high risk felony offenders were diverted from incarceration into this program. A drug testing program was also implemented as a mandatory part of this program and an electronic monitoring system was ordered for each location to monitor offenders' curfews.

Community Corrections

During FY 1987-88 Community Corrections expanded to thirteen programs providing community based alternatives to incarceration in seventy-one of the state's ninety-five counties and to twenty-two of its thirty-one judicial districts.

Collectively the programs admitted 657 felony offenders. These new admissions plus the carry-over from the first year's intake logged over 76,000 hours of community service work; paid $59,000 in victim compensation; and made payments to the court of $15,805 and $88,634 in fines and court costs respectively.

Electronic monitoring was used in only five programs the first year but by the close of FY 87-88 plans were firmly in place to have electronic monitoring in use in all thirteen programs.

During FY 1987-88 Adult Community Corrections and Community Intervention Services (CIS), the juvenile counterpart, were combined into a single division for the purpose of managing both grant programs without additional staff positions.

County Correctional Incentive Program

The County Correctional Incentive Program provided counties throughout Tennessee with approximately $42 million during FY 1987-88. Sixty-seven counties elected to utilize correctional incentive funds to assist in the

purchase of a statewide computer system. The program subsidized one-half of all initial expenses inclusive of computer, monitors, printers, programs, personnel training and supplies.

The County Correctional Incentive Act, TCA 41-8, was the object of intensive evaluation for its overall operation, effectiveness, and fiscal impact at all governmental levels. Legislative study and action did not alter the program's function in this fiscal year; however, further study may result in significant changes in the legislative mandate of the program, distribution of fiscal incentives and program regulation.

Juvenile Field Services

As part of the reorganization of Youth and Community Services in June 1988, Foster Care, Therapeutic Foster Care and Contract Agencies were placed in the division of Field Services. In FY 1987-88 Juvenile Probation officers supervised 1,561 children on probation, 1,807 children in aftercare and 130 children through Interstate Compact. The average monthly statewide caseload was 3,280.

Additionally, there were 57,269 interviews with youth, 52,164 face-to-face contacts with parents of students, 1,303 social histories provided to the juvenile facilities and 513 pre-dispositional reports to juvenile courts. The pilot intensive probation programs in the First and East Tennessee Regions supervised 43 children. Juvenile Field Services completed its first full year as being fully accredited by the American Correctional Association Commission on Accreditation.

Tennessee Jail Resource Center

The Tennessee Jail Resource Center became more involved with construction and design of Tennessee county jails as well as the formulation of policies and procedures. The section was also involved with the Department of Health and Environment and the National Institute of Corrections in improving medical services in county jails.

Youth Centers and Special Services

The Youth Centers and Special Services section of the Youth and Community Services Division was created through the reorganization during Fiscal Year 1987-88 by combining the functions of Juvenile Classification and Juvenile Institutional Programs.

In addition to the services provided by youth centers, this section is also active in the Interdepartmental Case Assessment and Management (ICAM) process mandated by TCA 37-1-128(c) and 37-1-129(e). The Departments of Human Services, Mental Health/Mental Retardation, Education and Health and Environment are also represented in the ICAM process.

ICAM's intent is to assist juvenile courts with difficult cases by providing juvenile judges with detailed, predispositional assessments and recommendations. ICAM is also intended to direct the delivery of needed services for juveniles with multiple services needs who are placed in the state's custody. TDOC probation officers represented the Department on their respective multi-disciplinary county ICAM teams which assessed and managed juvenile cases ordered for such by the courts.

Other special services accomplished in FY 1987-88 include working with the Department of Mental Health in placing significantly more DOC youth certified as in need of mental health treatment in appropriate placements.

Youth Services Facilities

Spencer Youth Center

Rick Henderlight, Superintendent
Opened - 1911
Capacity - 219
Average Daily Population: Male - 210, Female - 54
Annual Inspection Score (1988) - 79.8%

Spencer Youth Center (SYC) is located in Davidson County approximately seven miles from downtown Nashville. The facility began operation in about 1911. Although SYC provides services for both male and female offenders, generally all programming is segregated with only occasional special well-supervised coed activities. The program at SYC houses male offenders ages 16 through 20 and female offenders ages 12 through 20 with a capacity of 219.

During FY 87-88, SYC started providing Level I and Level II alcohol and drug treatment services for students in need of such treatment. The center entered the American Correctional Association's accreditation process.

Taft Youth Center

Larry Lively, Superintendent
Opened - 1917
Capacity - 203
Average Daily Population: 192 males
Annual Inspection Score (1988) - 89.2%

Taft Youth Center is located in Bledsoe County approximately 21 miles from Crossville. The facility began operation in 1917. Taft is the most restrictive of the juvenile institutions housing the more serious offenders and most of the determinately sentenced students. The facility serves male offenders generally ages 16 through 20 and has a capacity of 203. Some 15 year old offenders who require a more secure environment are also housed at Taft.

A campus renovation project was begun which included renovation of the gymnasium, correction of all fire code deficiencies, sand blasting and refinishing the water storage tank and installation of improved lighting fixtures in student rooms.

The staff have worked hard to meet standards to receive ACA accreditation. The ACA accreditation audit is scheduled for November 1988.

Tennessee Youth Center
Albert Murray, Superintendent
Opened - 1961
Capacity - 75
Average Daily Population: 69 males
Annual Inspection Score (1988) - 91.4%

Tennessee Youth Center Center (TYC) is located in Davidson County about 15 miles north of Nashville in Joelton. TYC, formerly an Air Force radar base, opened in 1961 and received its first students in 1962. The facility has a capacity of 75 and provides services for male offenders ages 15 through 20 in a minimum security environment. Students enter the TYC program on a selected basis from other youth centers (Spencer, Taft, and Wilder), group homes, and occasionally, community classification.

Tennessee Youth Center established a Level I alcohol and drug treatment program during this fiscal year. The center re-entered the accreditation process after efforts were discontinued in anticipation of TYC's closing. The ACA accreditation audit is scheduled for December 1988.

Wilder Youth Development Center

Seth Garrington, Superintendent
Opened - 1971
Capacity - 188
Average Daily Population: 169 males
Annual Inspection Score (1988) - 92.0%

Wilder Youth Development Center (WYDC) is located in West Tennessee approximately 30 miles from Memphis in Somerville (Fayette County). The facility began operation in 1971. It presently houses male offenders ages 12 through 16 and has a capacity of 188. Although Wilder's program is designed to serve younger offenders, some offenders at the center have been committed on determinate sentences.

During FY 87-88, WYDC started providing students alcohol and drug treatment services at Level I and Level II. Major campus projects were undertaken including asbestos abatement. Staff at WYDC have worked hard in preparation for the ACA accreditation audit which is scheduled for October 1988.

Community Residential Programs

The Division of Foster and Group Homes underwent major changes with re-organization and became known as Community Residential Programs. Thru re-organization Foster Care, Therapeutic Foster Care and Contract Agencies were transferred to Field Services. The Community Intervention Services grant program was transferred to Community Corrections. Community Residential Programs have now become specialized in state operated group homes. The section has twelve group homes, (seven female and five male) strategically located throughout the state. One group home has remained closed due to fire and life safety codes problems.

Prior to the transfer of Contract Agencies to Field Services two Wilderness Programs were approved for placement of students. Two group homes, Elizabethton Group Home and Carter County Group Home was accredited by the American Correctional Association and four additional group homes entered the process.

Community Residential Programs served 225 students in the group home program with an overall success rate of 77%.

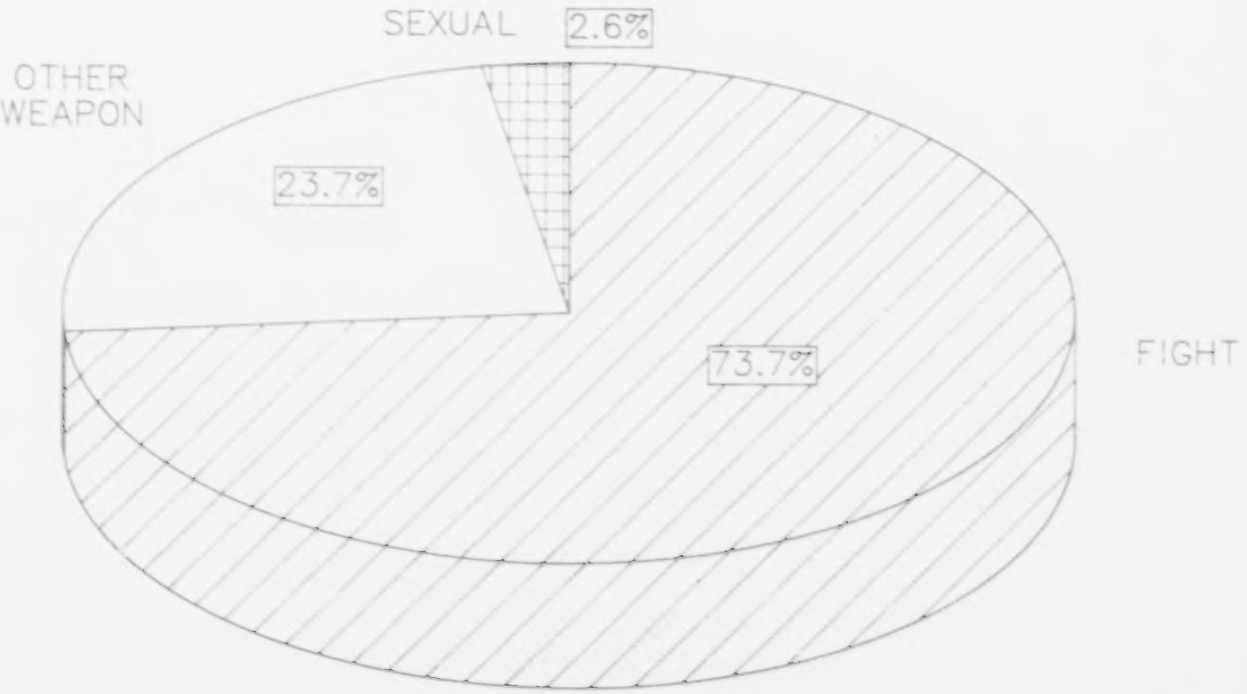
JUVENILE INCIDENT SUMMARY

INCIDENT	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	1987-88 TOTAL	1986-87 TOTAL
RIOT	0	0	0	0	0	0
DISTURBANCE	0	1	0	0	1	3
TAKING OF HOSTAGE	0	0	0	0	0	0
DEATH OF STUDENT	1	0	1	1	3	0
STUDENT SUICIDE	0	0	0	0	0	0
DEATH OF STAFF	0	0	0	0	0	0
ASSAULT--STUDENT/STUDENT						
FIGHT	4	2	8	4	18	46
STABBING	0	0	0	0	0	0
GUN	0	0	0	0	0	0
OTHER WEAPON	0	1	3	2	6	3
SEXUAL	1	0	0	0	1	2
ASSAULT STAFF BY STUDENT						
FIGHT	1	5	4	0	10	13
STABBING	0	0	0	0	0	0
GUN	0	0	0	0	0	0
OTHER WEAPON	2	1	0	0	3	7
SEXUAL	0	0	0	0	0	1
SUICIDE ATTEMPT	3	5	6	8	22	9
SELF-INFLICTED INJURY-- STUDENT	3	0	2	3	8	11
ESCAPE FROM CUSTODY	46	50	73	56	225	204
ATTEMPTED ESCAPE	5	0	1	3	9	10
FAILURE TO RETURN FROM PASS/FURLOUGH	14	16	18	22	70	64
USE OF FORCE ON STUDENT REQUIRING MEDICAL ATTENTION	0	0	0	0	0	0
DISCHARGE OF FIREARMS, TASER, USE OF MACE	9	9	4	6	28	78
SERIOUS ACCIDENTAL INJURY OF STUDENTS STAFF, VISITOR	8	11	15	11	45	60
ADMINISTRATIVE OR MEDICAL TRANSFER OF STUDENT	8	2	5	10	25	11
OTHER INCIDENTS	8	4	9	10	31	48
TOTAL	113	107	149	136	505	590

MAJOR JUVENILE INCIDENTS
250
200
150
100
50
0
NUMBER
225
204
51
25
30
20
13
21
3
0
FY 1987–88
FY 1986–87
ASSAULT – STUDENT ON STUDENT
ASSAULT – STUDENT ON STAFF
SUICIDE ATTEMPT OR SELF INFLICTED INJURY
ESCAPES
INMATE DEATHS
TYPE OF INCIDENT

ASSAULTS BY TYPE

STUDENT ON STAFF OR OTHER STUDENTS



Appendix

- Community Service Center
- Juvenile and Group Home
- Adult Institution
- A — Area Office
- R — Regional Office
- C — Classification Center
- T — Training Academy
- W — Work Camp

Directory

Central Office Management Staff

Stephen H. Norris, Commissioner
(615) 741-2071

Commissioner's Staff

Robert Grunow, Deputy Commissioner	741-6898
Andrew Soltys, Director of Internal Affairs	741-7144
Phil Coleman, Director of Internal Audit	741-2436
Marilynn Tucker, Director of Legal Services	741-3087
George Brummett, Assistant to the Commissioner	741-1000
Greg Maynard, Director of Planning and Research	741-6918
Ghosha Maffei, Assistant to the Commissioner	741-2072
Jim Thrasher, Information Officer	741-2071

Administrative and Program Services

Randy Griggs, Assistant Commissioner	741-3720
Fred Hix, Director of Budget	741-6932
Tom Giese, Director of Engineering	741-2841
Carl Hill, Director of Fiscal Services	741-2351
Brandon Powers, Director of Management Information Services	741-0900
William Keeling, Manager of Sentence Management Services	741-2773
Doug Bennett, Director of Personnel	741-0673
Christine Bradley, Director of Programs	741-4718
Charles Rousing, Director of Accreditation	741-4385
Lamar Ervin, Director of Education	741-4718
Clara Martin, Acting Director of Food Services	741-6932
David Macuch, Director of Health Services	741-2607
Sam Haskins, Director of Volunteer Services	741-4397

Adult Institutions

George Little, Assistant Commissioner	741-2192
Jim Rose, Director of Adult Operations	741-6797
Howard Cook, Director of Classification	741-5754
Tom Mathis, Director of Correctional Enterprises	741-5705
Fred Raney, Director of Security	741-1067
Jim Dickman, Director of Special Programs	741-1067
Susan McMillan, Director of Treatment	741-6797

Youth and Community Services

Rusty Crowe, Assistant Commissioner	741-5752
Doyle Wood, Executive Administrative Assistant	741-3069
Albert Dawson, Director of Community Residential Programs	741-3471
George Hattaway, Director of Field Services	741-3141
Sonny Hartzog, Director of Local Community Programs	741-5493
Bob Ross, Director of Youth Centers and Special Programs	741-0891

Training Facility

David Poindexter, Superintendent — (615) 455-5413
Network: 430-6011

Tennessee Correction Academy
Post Office Box 1510
Tullahoma, TN 37388

Network numbers for all central office 741 numbers are 840 plus suffix.

Adult Institutions

George Little, Assistant Commissioner

Brushy Mountain State Prison
P.O. Box 1000
Petros, TN 37845
(615) 324-4011
Network: 240-9131
Otie Jones, Warden

Carter County Work Camp
Caller #1
Roan Mountain, TN 37687
(615) 772-3231
Network: 240-9153
Edward Arbogast, Warden

Chattanooga Community Service Center
815 North Hickory Street
Chattanooga, TN 37404
(615) 634-3189
Network: 480-3189
John Patterson, Warden

DeBerry Correctional Institute
3250 Ezell Pike
Nashville, TN 37219-5257
(615) 833-9415
Network: 440-2209
Aileene Love, Warden

Fort Pillow Prison and Farm
Route 2
Henning, TN 38041
(901) 738-5051
Network: 350-8011
Billy Compton, Warden

Knoxville Community Service Center
3735 Riverside Drive
Knoxville, TN 37914
(615) 594-6394
Network: 250-6394
Ray Hatfield, Warden

Lake County Regional Correctional Facility
Route 1, Box 330
Tiptonville, TN 38079
(901) 253-9995
Network: 340-6514
Billy McWherter, Warden

Mark H. Luttrell Reception Center
6000 State Road
Memphis, TN 38134
(901) 372-2080
Network: 390-2011
Bruce MacDonald, Warden

Middle Tennessee Reception Center
7177 Cockrill Bend
Industrial Road
Nashville, TN 37219-5258
(615) 350-7279
Network: 440-4011
Larry Lack, Warden

Morgan County Regional Correctional Facility
P.O. Box 2000
Wartburg, TN 37887
(615) 346-6641
Network: 250-6573
Herman Davis, Warden

Nashville Community Service Center
7466 Centennial Place Extended
Nashville, TN 37219-5260
(615) 741-6369
Network: 840-6586
Charles Bass, Warden

Adult Institutions (Continued)

Southeastern Tennessee State Regional Correctional Facility
Route 4, Box 600
Pikeville, TN 37367
(615) 881-3251
Network: 430-0117
Gary Livesay, Warden

Tennessee Prison for Women
3881 Stewarts Lane
Nashville, TN 37219-5256
(615) 741-1245
Network: 450-5131
Eileen Hosking, Warden

Tennessee State Penitentiary
Station A
Nashville, TN 37219-5255
(615) 741-4611
Network: 840-4611
Jack Morgan, Warden

Turney Center Industrial Prison
Route 1
Only, TN 37140
(615) 729-5161
Network: 430-9011
Donal Campbell, Warden

Wayne County Work Camp
P.O. Box 182
Clifton, TN 38425
(615) 741-1545
Network: 840-1545
James Bowlen, Warden

Juvenile Institutions

Rusty Crowe, Assistant Commissioner

Spencer Youth Center
4011 Stewarts Lane
Nashville, TN 37219-5259
(615) 242-2400
Network: 460-5011
Rick Henderlight, Superintendent

Taft Youth Center
Route 4, Box 400
Pikeville, TN 37367
(615) 881-3201
Network: 470-6252
Larry Lively, Superintendent

Tennessee Youth Center
3000 Morgan Road
Joelton, TN 37080
(615) 741-3180
Network: 840-3180
Albert Murray, Superintendent

Wilder Youth Development Center
Somerville, TN 38068
(901) 465-3624
Network: 390-1274
Seth Garrington, Superintendent

Group Homes

Rusty Crowe, Assistant Commissioner

Bradley County Group Home - Girls
2225 6th Street, N.E.
Cleveland, TN 37311
(615) 478-0342
Susan Jacquith, Supervisor

Carter County Group Home
Route 9, Box 1875
Elizabethton, TN 37643
(615) 543-7720
Jim Crain, Supervisor

Elizabethton Group Home - Girls
100 West "G" Street
Elizabethton, TN 37643
(615) 543-1871
Tantha Nidiffer, Supervisor

Inman Group Home - Girls
Route 4, Old Hillsboro Highway
Tullahoma, TN 37388
(615) 455-8621
Marian Kavka, Supervisor

Knoxville Group Home - Boys
1115 6th Avenue Northwest
Knoxville, TN 37917
(615) 523-3711
Nick Kalogris, Supervisor

Lebanon Group Home - Girls
553 Victor Avenue
Lebanon, TN 37087
(615) 444-8676
Mara Kaufman, Supervisor

Madisonville Group Home - Girls
Route 3, Box 36287
Madisonville, TN 37354
(615) 442-4831
Connie Sloan, Supervisor

Memphis Group Home - Boys
1242 Peabody Avenue
Memphis, TN 38104
(901) 726-6069
Lonzo Richmond, Supervisor

Memphis Group Home - Girls
305 North Bellevue
Memphis, TN 38105
(901) 726-6872
Harriette Wise, Supervisor

Morning Star Group Home
2223 Blair Boulevard
Nashville, TN 37212
(615) 741-3656
Network: 840-3656
Jim Grimenstein, Supervisor

Nashville Group Home - Boys
1431 Lischey Avenue
Nashville, TN 37207
(615) 228-0989
Ken Leary, Supervisor

Oak Ridge Group Home - Girls
125 Lancaster Road
Oak Ridge, TN 37830
(615) 483-1170
Network: 250-6571
Becky Wester, Supervisor

Adult and Juvenile Probation
Regional Offices

Rusty Crowe, Assistant Commissioner, Community Services

Delta Region
State Office Building
10th Floor
170 North Main
Memphis, TN 38103
(901) 529-7380
Network: 350-7380
Edward Friends, Director

East Tennessee Region
Westwood Building
5616 Kingston Pike
Knoxville, TN 37919
(615) 588-9637
Network: 250-6577
John Clabo, Director

First Tennessee Region
196 Montgomery Street
Johnson City, TN 37601
(615) 928-8111
Paul Lewin, Director

Mid-Cumberland Region
11th Floor
1719 West End Avenue
Nashville, TN 37203
(615) 741-3269
Network: 840-3269
Harold Jones, Director

Northwest Region
P.O. Box 749
Dresden, TN 38225
(901) 364-3147
Network: 340-6531
Robert Austin, Director

South Central Region
2506 Pillow Drive
Columbia, TN 38401
(615) 388-8720
Network: 840-1495
William Clardy, Director

Southeast Region
Interstate Building
540 McCallie
Chattanooga, TN 37402
(615) 755-6442
Network: 470-6442
James Green, Director

Southwest Region
360 North Cumberland
Jackson, TN 38301
(901) 423-5811
Network: 340-5811
Jay Gaffney, Director

Upper Cumberland Region
263 South Willow
Cookeville, TN 38501
(615) 526-7165
Network: 440-1011
Ben Sparkman, Director

Adult and Juvenile Probation
Field Offices

Rusty Crowe, Assistant Commissioner, Community Services

Blountville Field Office
P.O. Box 425
Blountville, TN 37617
(615) 323-4197
Robert Henshaw, Office Manager

Clarksville Field Office
322 Main Street, P.O. Box 442
Clarksville, TN 37041
(615) 648-5550
Network: 450-5550
Sheila Bryant, Office Manager

Cleveland Field Office
478 First Street, N.W.
Cleveland, TN 37311
(615) 478-0313
Network: 250-9313
James Carter, Office Manager

Clinton Field Office
419 South Main Street
Clinton, TN 37716
(615) 457-5960
Network: 250-6546
Jerry Wilson, Office Manager

Dyersburg Field Office
220 North Street
Dyersburg, TN 38024
(901) 285-1024
Network: 340-6559
Jerry Steele, Office Manager

Greeneville Field Office
905 B Mason Street
Greeneville, TN 37743
(615) 638-1255
Robert English, Office Manager

Madisonville Field Office
137 1/2 College Street
Madisonville, TN 37354
(615) 442-3936
Quentin Lee, Office Manager

Memphis Field Office (North)
1633 Madison Avenue
Memphis, TN 38104
(901) 529-7383
Network: 360-7383
Joe Bartlett, Office Manager

Memphis Field Office (South)
3358 South 3rd Street
Memphis, TN 38109
(901) 529-7750
Network: 360-7750
Kenneth Currie, Office Manager

McMinnville Field Office
203 West Main
McMinnville, TN 37110
(615) 473-7213
Sammy Howard, Office Manager

Morristown Field Office
221 East Main
Morristown, TN 37816
(615) 581-3150
Network: 250-6564
Donald Harris, Office Manager

Murfreesboro Field Office
323 North Walnut Street
Murfreesboro, TN 37130
(615) 898-8030
Network: 470-8030
Douglas Cluck, Office Manager

Tullahoma Field Office
P.O. Box 281
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